## Using financial contracts to facilitate informal leases within a Western United States water market based on prior appropriation

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#### Abstract

The ability to reallocate water to higher-value uses during drought is an increasingly important 'soft-path' tool for managing water resources in an uncertain future. In most of the Western United States, state-level water market institutions that enable reallocation also impose substantial transaction costs on market participants related to regulatory approval and litigation. These transaction costs can be prohibitive for many participants in terms of both costs and lengthy approval periods, limiting transfers and reducing allocation efficiency, particularly during drought crises periods. This manuscript describes a mechanism to reduce transaction costs by adapting an existing form of informal leases to facilitate quicker and less expensive transfers among market participants. Instead of navigating the formal approval process to lease a water right, informal leases are financial contracts for conservation that enable more junior holders of existing rights to divert water during drought, thereby allowing the formal transfer approval process to be bypassed. The informal leasing approach is tested in the Upper Colorado River Basin (UCRB), where drought and institutional barriers to transfers lead to frequent shortages for urban rights holders along Colorado's Front Range. Informal leases are facilitated via option contracts that include adaptive triggers and that define volumes of additional, compensatory, releases designed to mitigate impacts to instream flows and third parties. Results suggest that more rapid reallocation of water via informal leases could have resulted in up to \$222 million in additional benefits for urban rights holders during the historical period 1950 – 2013.

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## 18 Key Points:

- Transaction costs related to regulatory approval are a significant impediment to water
   market leases in the Western United States.
- Informal leases enable rapid short-term water reallocation during drought while reducing
   transaction costs.

• The State of Colorado could have accrued \$222 million in benefits using informal leases

to reallocate water from irrigators to urban users.

#### 25 Data Availability:

- All data and code for this project, including figure generation, are available in a live repository
- 27 (http://github.com/hbz5000/Adaptive\_UCRB

#### 28 Abstract

29 The ability to reallocate water to higher-value uses during drought is an increasingly important 'soft-path' tool for managing water resources in an uncertain future. In most of the Western 30 31 United States, state-level water market institutions that enable reallocation also impose substantial transaction costs on market participants related to regulatory approval and litigation. 32 These transaction costs can be prohibitive for many participants in terms of both costs and 33 34 lengthy approval periods, limiting transfers and reducing allocation efficiency, particularly during drought crises periods. This manuscript describes a mechanism to reduce transaction costs 35 by adapting an existing form of *informal* leases to facilitate quicker and less expensive transfers 36 among market participants. Instead of navigating the formal approval process to lease a water 37 right, informal leases are financial contracts for conservation that enable more junior holders of 38 *existing* rights to divert water during drought, thereby allowing the formal transfer approval 39 process to be bypassed. The informal leasing approach is tested in the Upper Colorado River 40 Basin (UCRB), where drought and institutional barriers to transfers lead to frequent shortages for 41 urban rights holders along Colorado's Front Range. Informal leases are facilitated via option 42 contracts that include adaptive triggers and that define volumes of additional, compensatory, 43 releases designed to mitigate impacts to instream flows and third parties. Results suggest that 44 more rapid reallocation of water via informal leases could have resulted in up to \$222 million in 45 additional benefits for urban rights holders during the historical period 1950 – 2013. 46

#### 48 Introduction

- 49 Unprecedented water scarcity across the American West (USBR, 2022a; CADWR, 2022; CAP,
- 50 2022) has provided water users with a glimpse of the potential challenges posed by a non-
- stationary hydrologic future (IPCC 2018). The development of reservoir capacity in the United
- 52 States has plateaued in recent decades (Di Baldassarre et al., 2021) due to the paucity of
- attractive sites and rising development costs (Graf, 1999), as well as growing resistance to the
- social and environmental costs of new surface water development (Vorosmarty et al., 2000;
- AghaKouchak et al., 2015; Veldkamp et al., 2017). Additional groundwater development in
- 56 many water-stressed regions has similarly slowed as concerns over unsustainable pumping have
- grown (Konikow, 2015). The inability of new supply development to keep pace with growing
  demands has motivated a transition towards 'soft-path' water management strategies that
- emphasize conservation and the reallocation of existing supplies (Gleick, 2003; Pahl-Wostl,
- 60 2007; NRC, 2012). Improvements in conservation (e.g., low flow appliances, conservation
- 61 pricing) have reduced per capita water consumption (Richter et al., 2020), but the institutions
- 62 that govern water allocation have not evolved at a similar pace, thus driving the need for
- 63 institutional innovations that can facilitate reallocation, particularly during drought (Howe et al.,
- 64 1986, Brewer et al., 2007; Hall et al., 2014, Schwabe, 2020).
- In the Western US, institutions based on the prior appropriation doctrine allocate scarce water to
- the longest-tenured rights holders (Wiel, 1911), many of whom consume water in relatively low-
- value agricultural activities such as the irrigation of hay or alfalfa (Cohen et al., 2013; Cantor et
- al., 2022). Transferable rights give rise to markets that reallocate water from lower- to higher-
- valued uses, most often moving water from agricultural to urban activities (Brown, 2006; Hanak
- and Stryjewski, 2012). The ability to transfer water, either permanently (via rights sales) or
- temporarily (via rights leases) typically requires a process of regulatory approval that, even when
- <sup>72</sup> successful, often results in significant delays and expensive fees for legal and technical experts,
- 73 imposing substantial transaction costs (Carey and Sunding, 2001; Ruml, 2005; Garrick and
- Aylward, 2012; Garrick et al., 2013). This approval process is primarily designed to reduce
   impacts to third-parties and/or environmental interests that could arise as a result of changes in
- 75 Impacts to time-parties and/or environmental interests that could arise as a result of changes in 76 the type, place, or timing of diversions that result from a water rights transfer. When considering
- any changes to the transfer approval process, policymakers must implicitly weigh the potential
- for these impacts against the transaction costs that the approval process creates (Colby-Saliba,
- 1987). These transaction costs reduce water market activity and the volume of water transferred,
- leading to less efficient water allocation patterns, a problem that has become increasingly costly
- 81 as urban/industrial demands continue to grow and climate change drives more severe and
- frequent droughts (Maas et al., 2017; Chaudhry and Fairbanks, 2022). Recent research suggests
- that larger water rights sales typically incur millions of dollars in transaction costs (Womble and
- 84 Hanemann, 2020b), providing a significant deterrent to reallocation.
- 85 When considering a change to a water right's type, place, or time of use, most western states
- apply some variation of a 'no injury' rule (Thompson et al., 2012; Banks and Nichols, 2015),
- 87 allowing potentially impacted third parties or those concerned with environmental impacts to
- 88 oppose a permanent sale or temporary lease before it is approved. The costs of the technical and

legal evaluations required to successfully navigate this process comprise a significant fraction of 89 90 the cost of permanent water right sales (Womble and Hanemann, 2020b), exceeding as much as 91 20% of the mean price of a permanent sale in many active markets such as Colorado's South Platte basin. Temporary water leases are less expensive, but can have transaction costs that are 92 proportionally greater (relative to the lease price) than those experienced when purchasing rights 93 (CCGA, 2011; Dilling et al., 2019; Basta and Colby, 2010). As a result, transaction costs often 94 comprise an even larger fraction of overall water leasing costs, providing an even greater 95 deterrent to leasing (Hansen et al., 2015). Transaction costs are particularly high for leases in 96 Colorado, making it stand out among water-stressed neighboring states as having a relatively low 97 level of leasing activity (Howitt and Hansen, 2005; Womble and Hanemann, 2020a). More 98 active leasing markets have the potential to generate significant economic benefits (Michelsen 99 and Young, 1993; Rimsaite et al., 2021), particularly during droughts when the losses from 100 101 inefficient allocation are most acutely felt, suggesting that there is ample motivation for finding new approaches that reduce leasing-related transaction costs. Given the challenges associated 102 with changing existing institutions, however, new approaches that could operate within existing 103

104 institutions are likely to be more attractive.

105 Under prior appropriation, short-term leases typically require formal regulatory approval. There are exceptions in certain sub-markets (e.g., within the Colorado-Big Thompson Project), but 106 most water right leases involve institutional changes to a right such that it can be exercised in a 107 different manner or at a new location. If a right holder with a newer ("junior priority") right is 108 prevented from diverting during drought, they can either formally lease a new, more senior right, 109 or they can instead convince other users in the basin to reduce their own consumption. In the 110 second case, the right holder is able to resume diversions using their *existing* (junior) water 111 rights, informally leasing the water without acquiring formal approval. This form of informal 112 leasing has been used by environmental groups to increase instream flows, but has yet to be 113 adapted for the purpose of transferring water amongst rights holders (Szeptycki et al., 2015; 114 Womble et al., 2022). This study presents an analysis of an alternate form of informal transfer in 115 which financial contracts coordinate conservation activities across multiple right holders to 116 ensure that junior water rights, particularly those dedicated to higher value activities (e.g., urban 117 uses), can continue to be fulfilled during drought using the volumes conserved (i.e., not diverted) 118 by more senior rights holders. This method of *informal* water leasing does not require any 119 changes to the underlying water rights of any parties to the agreement. As a result, transaction 120 costs can be significantly reduced by potentially eliminating the need to engage with the formal 121 approval process. As with formal leasing, the reallocation of water via informal leasing can 122 impact third parties and/or environmental flows, which, if unaddressed, could lead a third party 123 to resort to litigation under the 'no harm' principle established in Western water markets. The 124 approach described here details how these potential impacts can be estimated in advance and 125 managed via the implementation of compensatory releases that augment flow and mitigate 126 concerns over environmental impacts, and provide financial compensation for third parties that 127 may be affected by the informal lease. Leases are facilitated by a novel set of index-based option 128 contracts that can be used to coordinate multi-party conservation, compensatory releases, and 129 130 financial compensation thereby aligning incentives for cooperation across rights holders and other potentially concerned parties (e.g., environmental groups) in a manner that could 131

- 132 significantly reduce transaction costs. These agreements are tailored towards the specific context
- 133 of water allocation institutions within the state of Colorado, but given that a very similar
- 134 institutional structure of prior appropriation and related leasing procedures exists across the
- 135 Western U.S. the results should be more broadly applicable.

#### **136 2. Methods**

#### 137 2.1 Background and Objectives

In Colorado, and most of the Western U.S., drought often leads to a junior right being put "out of 138 priority" (i.e., the right is unfulfilled) in order to maintain the ability of more senior downstream 139 rights holders to divert flows. As an alternative to formally leasing a different, in-priority water 140 right, the owner of the unfulfilled junior right could reacquire the ability to divert water if more 141 senior water rights holders voluntarily reduced their diversions, increasing flow in the river and 142 returning the original junior right to priority (i.e., allowing them to divert). Agreements to 143 coordinate this type of conservation would function as "informal leases" in which water is 144 effectively leased from a more senior to a more junior water rights holder, but via a process that 145 does not require any *institutional* changes to the water rights of either party. Similar types of 146 147 informal leases in many Western states use conservation agreements to create unprotected flows intended for ecosystem restoration (Szeptycki et al., 2015; Womble et al., 2022). This work 148 149 generalizes the concept of informal leases by contributing a framework in which informal lease agreements are facilitated through index-based option contracts that compensate third parties for 150 any potential negative impacts, incentivizing cooperation instead of litigation. Hydrologic 151 indices are designed to aid in the coordination of informal leasing relationships that fall into two 152 distinct groups: (a) payments from an out-of-priority (i.e., more junior) buyer to an in-priority 153 (i.e., more senior) seller in exchange for the seller reducing diversions such that the out-of-154 priority buyer can then increase diversions, and (b) payments from the out-of-priority buyer to 155 other out-of-priority users that are more senior than the buyer but more junior than the seller. The 156 latter group (b) are "intermediate" priority rights holders that are neither buyer nor seller, but act 157 as facilitators who are paid not to exercise their right to divert the additional in-stream flows 158 created by the senior "in-priority" seller. In effect, these facilitators are paid to allow water to 159 remain in-stream as it flows past their diversion location. Given that these additional flows 160 created through conservation by the "seller" would not be available to facilitators unless an 161 informal leasing contract is signed (which would be unlikely unless the facilitators also agree), 162 these intermediate rights holders benefit from informal leases by receiving a payment to 163 effectively "do nothing". 164

The extra facilitation payment ensures that the additional in-stream water created by the seller's 165 reduced withdrawals can be diverted by the junior right holder (i.e., the buyer) that originally 166 paid for the informal lease. These payments to facilitate informal leases represent transaction 167 costs for the proposed informal leases, and this paper represents a method to quantify those costs 168 into option-based contracts between right holders that can be more predictable and responsive to 169 drought than the legal system. Perhaps more importantly, these payments accrue to regional 170 water market participants as opposed to consultants involved in the legal and technical review 171 processes. The proposed informal leases compensate the potentially impacted third parties in 172

advance, thereby reducing their incentive to claim injury and block the agreement throughlitigation.

Coordinating these agreements requires a considerable amount of information about right 175 holders, including priorities, seasonal demand patterns, and return flows, as well as hydrologic 176 information regarding the water available to each rights holder over the period of the lease. In the 177 past, acquiring and interpreting such information might have also served as a source of 178 transaction costs, but recent years have seen the emergence of detailed, publicly available 179 180 (online) databases that can be used to this end, particularly in regions that have embraced water markets as a tool for managing water scarcity. In both Spain and Australia, local governments 181 and authorities collect information on water rights and store it in public, digitally accessible 182 183 registers (Palomo-Hierro et al., 2021). Public institutions further facilitate markets using centralized clearinghouses (Spain) or federal registers (Australia) that can help potential buyers 184 and sellers discover the timing and location of active markets. Private irrigation infrastructure 185 operators (IIO) in Australia's Murray Darling Basin have also developed online marketplaces in 186 which transfer applications can be submitted and assessed (Loch et al., 2018). The trading 187

188 platforms operated by the IIOs enable free internal (within the IIO service area) transfers and are

189 the most popular means of conducting water market transactions.

190 This level of data accessibility and transparency also exists in the state of Colorado, where state

agencies have developed a network-based water system model, StateMod (Malers et al., 2001),

as part of a broader push to make water rights, demand, and supply data available online via the

193 Colorado Decision Support System (CDSS). StateMod is used by the Colorado Water

194 Conservation Board to evaluate allocation requests and adjudicate conflicts (CWCB & CDWR,

195 2016). In this work, simulations explore the performance of informal water leases for the

196 Colorado-Big Thompson project (C-BT), a water supply project that primarily serves municipal

197 users that hold relatively junior water rights subject to curtailment during drought. The C-BT

uses junior water rights in the Upper Colorado River Basin (UCRB) on the west slope of the

continental divide as the source of transbasin water diversions that move water across thecontinental divide into the more heavily populated Front Range communities (e.g., Boulder, Ft.

201 Collins) on the east slope (Figure 1). Informal leases have the potential to mitigate municipal

shortfalls within the C-BT diversion system during drought.

Simulations of water allocations and accounting within the UCRB can be used to evaluate the
 benefits of increased water reallocation during drought and the transaction required to execute

205 informal leasing contracts in such a way that they do not adversely impact other basin right

holders. The latter includes evaluating the potential impacts to third parties and environmental

interests that can arise from reallocation via informal leases and mitigating these by including the

addition of compensatory water releases as a part of these agreements (effectively allowing some

209 portion of the leased water to remain in-stream). The remainder of the Methods section is

organized into three parts, describing (a) the water allocation and accounting simulations within

the study area watershed, (b) the institutional context for implementing informal leases, (c) the

structure and modelling of informal leases in the UCRB, and (d) the design and pricing of

213 informal leasing option contracts. Although the focus is on this informal leasing test case, the

- 214 method could be generally applied to an individual right holder in any of the seven Colorado
- 215 watersheds for which the state has organized detailed water rights/demand/hydrologic data
- 216 (CDWR, 2022a), as well as to any region in which prior appropriation water rights systems are in
- 217 place (i.e., the Western U.S.).
- 218 2.2 Study Region
- 219 The UCRB lies on the western slope of the continental divide, and the portion of the basin that
- falls within the state of Colorado supports over 900 km<sup>2</sup> (220,000 acres) of irrigated agriculture,
- primarily dedicated to relatively low-value activities such as alfalfa and pasture (hay) irrigation
- 222 (CDWR, 2022). The basin also exports a substantial volume of water eastward across the
- 223 continental divide to rapidly growing cities along Colorado's Front Range (e.g., Denver,
- Boulder, Ft. Collins). The exports occur via a series of transbasin diversion tunnels (and related
- 225 infrastructure), the largest of which is operated by the C-BT project.
- 226 Standard prior appropriation rules apply to C-BT water diversions and storage within the UCRB,
- but once the water enters into the C-BT system along the Front Range, it can be bought and sold
- by C-BT shareholders (e.g., municipal water suppliers, ditch companies) with little to no
- regulatory oversight (Mahmoudzadeh-Varzi and Grigg, 2019; Womble and Hanemann 2020b).
- 230 Water in the C-BT is allocated based on the ownership of homogenous "units" that entitle users
- to a portion of the annual project yield. Unlike water rights, shortages are shared equally among
- C-BT units, enabling the units to be traded without impacting the other C-BT shareholders. The C-BT has the right to export up to  $0.38 \text{ km}^3$  (310 thousand acre-feet) annually from the UCRB
- via the Adams Tunnel to Front Range Communities (Figure 1) but only delivers a 'quota' of
- about 70% of the maximum to shareholders in an average year (Northern Water, 2022a). The
- quota varies from year-to-year based on a combination of factors, including reservoir storage and
- snowpack in the UCRB (west slope) and hydrologic conditions along the Front Range (east
- slope) (Northern Water, 2022b). A total of 310,000 units are made available within the C-BT
- system, and each unit translates into a long-term average annual delivery of 863 m<sup>3</sup> (0.7 acre-
- feet). When conditions in the UCRB become very dry, reducing the supply available for export, the C-BT delivery per unit has dropped as low as  $616 \text{ m}^3$  (0.5 acre-feet, or roughly 30% below
- average) (Northern Water 2022a). Many municipalities manage the supply risks associated with
- shortfalls by purchasing significantly more C-BT units than are necessary to meet their demands
- during a normal year. Within the relatively frictionless markets for C-BT units, growing urban
- demands have pushed prices to permanently purchase a single unit to over \$60,000, or nearly
- 1246  $70/m^3$  (\$85,000/acre-foot) of average annual delivery (Bovee, 2020). The high price of C-BT
- 247 units has made it much more expensive for individual municipalities to permanently maintain the
- additional units that are only needed during the most severe droughts. The high cost of water
- 249 motivates the need for developing a more flexible approach for managing drought-related
- shortfall risks within the C-BT. As proposed here, financial contracts that can facilitate
   responsive informal leases would enable the C-BT project, which serves mostly high-value urban
- activities, to quickly augment its supply of water from the UCRB, providing flexibility during
- times of severe drought.
- 254

#### 255 2.3 Institutional Use of the Colorado Decision Support System

Potential lease buyers require detailed data on hydrology, demands, and the priorities of 256 257 individual right holders to design and coordinate their informal leasing operations. The detail 258 with which StateMod, the water allocation and planning tool developed jointly by the Colorado Water Conservation Board and the Colorado Department of Water Resources, represent 259 260 individual water rights and demands make them extremely useful for evaluating the potential impacts of future changes to water demands, rights, and/or more complex operations governing 261 262 storage and conveyance infrastructure within the basin. The model is used to resolve allocation conflicts within the basin and support large-scale planning studies (CWCB, 2010; CWCB, 2012). 263 The CWCB has historically used StateMod to evaluate the impact of institutional changes to 264 water rights and right holder demands and operations (Parsons and Bennett, 2006). Through the 265 development of the CDSS, this data has been made accessible through a number of databases, 266 data visualization tools, and models to support planning and operations (Malers et al., 2001). 267 StateMod is integrated with CDSS databases and contains a detailed spatial representation of 268 water rights, right holder demands, and hydrology in the state's largest watersheds. The 269 StateMod model of the Upper Colorado River Basin (UCRB) contains over 800 diversion nodes, 270 2000 individual water rights, and the entirety of the basin's 1.8 billion m<sup>3</sup> (1.5 million acre-feet) 271 of reservoir storage capacity that are linked to water rights and current water demands and 272 consumptive uses (Hadjimichael et al., 2023). The model is calibrated with historical natural 273 flows to create a 'baseline' simulation in which water is allocated under historic streamflow 274 conditions according to water right priorities, decreed volumes, and right holder demands. The 275 resulting water allocations represent how the existing infrastructure, demands, and water rights 276 institutions would have managed supplies during historical hydrologic conditions. Inputs to 277 baseline StateMod simulations can be perturbed to test the impact of specific changes to 278 individual water right holders, or to test their sensitivity to changes in hydrologic extremes, water 279 demand, or infrastructure operations (Hadjimichael et al., 2020). This technical capability of this 280 modelling framework aids CWCB in their instream flow acquisition program, which enables the 281 state to purchase, lease, or exchange water for instream flow use (Benson, 2006). In addition, 282 priority dates, historical diversions and hydrologic data are consistent between modeling 283 platform and technical references used to establish or transfer water rights in court (Water Court 284 Committee, 2022). StateMod therefore provides a reliable measure of how the state might 285 evaluate the impact of informal leases on third parties in the basin. 286

287 The existing tools and protocols for disseminating water allocation data and modelling the impact of changes to water rights and/or demands could be readily adapted to support the use of 288 informal leases. Geospatial data on water right priorities and points of diversion could be adapted 289 into an identification tool that enables lease buyers to generate comprehensive lists of potential 290 lease sellers and the necessary facilitators to support informal leases. This work uses StateMod to 291 demonstrate a method to translate this data into a series of conservation-based option contracts 292 that simulate the process of informal leases. The integration of CDSS and StateMod into existing 293 294 water management institutions like CWCB and DWR suggests that these tools could form the basis for a centralized clearinghouse or registrar to facilitate contact between informal leasing 295 parties similar to tools developed in Spain and Australia. Water allocations from baseline 296

StateMod simulations add context about the hydrologic conditions under which each right holder 297 298 is allocated water, helping to determine which right holders could be paid to act as lease sellers 299 by conserving water and which right holders need to be paid as facilitators to prevent them from increasing diversions in response to conservation. The CWCB's use of StateMod to evaluate and 300 approve market-based transactions for instream flows provides a blueprint for how potential 301 302 lease buyers could evaluate the impact of informal leasing contracts on their own water allocations and the potential impacts on other right holders in the relevant basin. These impacts 303 could help to provide transparency to informal leasing contract design, reducing the potential for 304 conflict that could increase transaction costs by requiring formal legal resolution. Here, we 305 demonstrate how publicly available and widely accessible information through CDSS can be 306 used to develop informal leasing scenarios by changing right holder demands in the baseline 307 StateMod simulations. 308

#### 309 2.4 Modelling Informal Leasing Transactions

310 The goal of developing an informal leasing program is to enable rapid responses to short-term drought and reduce the cost of leasing. This is accomplished within the context of the prior 311 312 appropriation-based water rights system through coordinated agreements that compensate senior rights holders engaged in low-value irrigation for reducing their withdrawals (i.e., conservation) 313 with the savings then diverted by a "buyer". So-called 'beneficial use laws', which specify that 314 failure to use a water right can result in its forfeiture (Neuman, 1998), could make some right 315 holders reluctant to enter into a short-term contract for fear of permanently losing their rights. In 316 Colorado, however, water rights are only considered abandoned if there has been a "failure to 317 apply a water right to beneficial use when water has been available for a period of ten years or 318 more" (CDWR, 2022b). The informal leases described here require right holders to 319 conserve/reduce water use for much shorter periods of time, making beneficial use rules a 320 relatively minor concern. It is important to note that informal leasing agreements will often 321 require coordination with rights holders beyond the lease buyers and sellers, who are neither 322 buying nor selling water but are instead paid to 'facilitate' the lease transaction by refraining 323 from diverting the additional water that becomes available when sellers reduce their diversions 324 before the water can be diverted by the buyer (Figure 2). 325

Given that informal leases rely on conservation as the source of water that is then allowed to flow to the lease buyer, a clear and consistent accounting system is required to determine how much water can be leased from any particular seller(s). Within the model, lease sellers are credited for conservation based on the lesser of either (a) a pre-defined demand schedule or (b) their in-priority water rights, such that:

331 
$$C_{s,t} = \max(D_{m_t}, \sum_{r=0}^n k p_{r_s,t} * W R_{r_s})$$
(1)

332 Where,  $C = \text{total conservation } (\text{m}^3/\text{month}); s = \text{seller index } (1, 2, ..., n_s); t = \text{monthly}$ 333 timestep index  $(1, 2, ..., n_t); D = \text{seller average monthly historical demand pattern}$ 334  $(\text{m}^3/\text{month}); m_t = \text{month of timestep } t (1, 2, ..., 12); kp = \text{water right in/out-priority}$ 335 coefficient  $(0, 1); r_s = \text{water right index for seller } s (1, 2, ..., n_r); WR = \text{water right decree}$ 336  $(\text{i.e., entitlement, m}^3/\text{month}).$  337 The diversion reduction resulting from the seller's conservation 'creates' additional in-stream

- flow that becomes available and can then be diverted by the "buyer". However, some uses of
- 339 water (e.g., irrigation) are not perfectly efficient, and a portion of the water diversions return to
- 340 in-stream flow instead of being consumed (for further discussion of the impact of return flows on
- informal leases see Section 2.4). Additional in-stream flow, and thus the water available to be
- leased by the buyer, is limited to the consumptive portion of the seller's historical use, such that:

$$L_t = \sum_{s} (1 - rf_{s,t}) * R_{s,t}$$
(2)

344 where, L = total informal lease volume (m<sup>3</sup>/month); rf = return flow fraction for345 diversions made by lease seller *s* (-)

Lease facilitators are, like lease buyers, right holders subject to shortfalls during drought 346 conditions, but their rights are more senior than those owned by the lease buyers. When a lease 347 seller with more senior rights (who is not subject to shortfalls under the same drought conditions) 348 engages in conservation for the purpose of an informal lease, the facilitator's interim seniority 349 level gives them the right to divert the additional flow that remains in-stream, putting them in a 350 position to disrupt the informal lease. Thus, to ensure that the facilitator allows the water to pass 351 by their diversion, informal leases include side agreements that pay the facilitators a fee not to 352 divert the additional flow created by the conservation. As the facilitators will have no access to 353 increased flows unless there is an informal lease, and since buyer and seller are not likely to 354 complete an informal lease without the facilitator accepting the fee, the facilitator(s) should be 355 incentivized to accept the fee and allow the lease to proceed. Lease facilitators are paid based on 356 the volume of water rights they own but do not exercise, such that: 357

358 
$$F_{f,t} = \left(\sum_{r=0}^{n} k s_{r_{f},t} * W R_{r} - D I V_{f,t}\right)$$
(3)

359 where,  $F = \text{total facilitated demand } (m^3/\text{month}); f = \text{facilitator index } (1, 2, ..., n_s); t =$ 360 timestep index  $(1, 2, ..., n_t); DIV = \text{right holder diversion } (m^3/\text{month}); m_t = \text{month of}$ 361 timestep t (1, 2, ..., 12); ks = water right coefficient to denote seniority to the lease buyer362  $(0, 1); r_f = \text{water right index for facilitator } f (1, 2, ..., n_r); WR = \text{water right decree}$ 363  $(m^3/\text{month})$ 

Exercised together, lease seller and facilitator transactions 'shepherd' water from lease sellers to lease buyers, enabling them to divert water using their existing (but previously out-of-priority) water rights, without making formal changes to the rights themselves, changes that would need to go through the formal regulatory approval process.

368 The objective of this analysis is to evaluate the tradeoffs associated with informal leases when

369 UCRB supplies are scarce, potentially constraining exports to the urban users along the Front

Range. The C-BT holds the right to store up to  $0.57 \text{ km}^3$  (465 thousand acre-feet) of UCRB

supplies in Lake Granby on the west slope of the Continental Divide, providing some level of

stability to the annual volume of exports to the Front Range (East slope). During extended
periods of drought, declining supplies in Lake Granby can cause a reduction in the volume of

water exported across the Divide through the Adams Tunnel, and thus a reduction in the annual

374 water exported across the Divide through the Adams Futurel, and thus a reduction in the annual 375 C-BT quota. The informal leases described here are designed as an index-based contract, in

- which informal leases are triggered when an index crosses a pre-defined threshold. Index-based
- 377 contracts have been explored as a means of managing water-based risks in many different
- contexts (Brown and Carriquiry, 2007; Chantarat et al., 2013; Meyer et al., 2016; Hamilton et al.,
- 2020). When there is a high degree of correlation between the index and the risk to the contract
- buyer, the index-based contract is said to have low 'basis risk'. In this case, the index is
- constructed such that crossing the index threshold, or "strike", that triggers the transfers is highly
   correlated with water scarcity for the lease buyer (C-BT). To that end, we construct a "C-BT
- correlated with water scarcity for the lease buyer (C-BT). To that end, we construct a "C-BT water supply index" that is tailored to the needs of a specific informal lease purchaser (C-BT),
- measuring when water stress at their largest storage site, Lake Granby, crosses a specified level.
  The index is calculated for at a monthly time step (*t*) based on knowledge of reservoir storage,
- remaining snowpack, and project exports through the Adams Tunnel, such that:

$$387 CBI_t = S_t + sm_t + D_t (4)$$

388 Where,  $CBI_t = C$ -BT water supply index (m<sup>3</sup>);  $S_t$  = storage in Lake Granby (m<sup>3</sup>); sm =389 remaining snowmelt estimate (m<sup>3</sup>); and D = year-to-date diversions through the Adams 390 Tunnel

The water supply index described here is specific to the C-BT as a lease buyer, but data is readily 391 available to build a similar index-based trigger for any potential informal lease buyer. Reservoir 392 393 storage and observed exports can be directly observed from records at Lake Granby and the 394 Adams Tunnel, respectively. Estimated snowmelt over the remainder of the year (another form 395 of storage) is calculated from snowpack observations, obtained from the USDA National Water 396 and Climate Center (USDA-NRCS, 2022). The index estimates snowmelt and assumes a linear 397 relationship between monthly snowpack observations and the remaining cumulative inflow that will make its way into Lake Granby between any given month and the end of September (for 398 more information on index calculations, see Supplement A), such that 399

$$400 \qquad sm_t = ms_{m_t} * snpk_t + bs_{m_t} \tag{5}$$

401 where sm = USDA snowmelt estimate (m<sup>3</sup>); ms = linear regression coefficient (m<sup>3</sup>/m); bs402 = linear regression constant (m<sup>3</sup>); snpk = snowpack observation (m); t = timestep;  $m_t =$ 403 month associated with timestep t

Individual regression coefficients (*bs* and *ms*) are estimated for each month, such that the sum of
squared errors between the estimates produced in equation (1) and the remaining cumulative
inflow into Lake Granby are minimized, according to:

407 
$$\widehat{ms_m}, \widehat{bs_m} = argmin \sum_{y=1950}^{2013} \left( sm_{t_{m,y}} - \sum_{mon=m}^{SEPT} Q_{LG,mon,y} \right)^2$$
 (6)

408 where  $Q_{LG}$  = monthly flow into Lake Granby (m<sup>3</sup>/month); m = month (1, 2, ..., 12); y = 409 year of the historical record (1950, 1951, ..., 2013);  $t_{m,y}$  = timestep t associated with 410 month m and year y

The *CBI* values calculated in equation (4) represent a continuous monthly estimate of C-BT supplies stored on the west slope, accounting for expected snowmelt and already-diverted

supplies. Historically, the C-BT has cut annual delivery quotas to conserve their supplies during 413 extreme drought conditions, such as during the 2002-03 drought, when quotas were reduced to 414 415 50% of full allocation. Informal leases enable the C-BT to replace some or all of this conservation, allowing them to maintain quota levels in the face of extended drought. We 416 simulate this potential drought management decision on behalf of the C-BT by using the CBI to 417 'trigger' informal leases when the index falls below designated threshold (strike) levels. A 418 timeseries of CBI values generated from baseline StateMod output is used to identify dry periods 419 when the C-BT could incorporate informal lease purchases into a broader drought management 420 plan. Different thresholds can be employed with the contracts to simulate drought management 421 plans that purchase informal leases with varying frequency and in varying quantities. The 422 advantage of the index is that it captures the dynamic adaptivity of the system's actors 423 contextualized to conditions they are experiencing (i.e., state-aware action rules). Potential lease 424 425 sellers need to own relatively senior water rights that allow them to divert water (i.e., in-priority water rights) during these periods of water stress. Baseline StateMod simulations are used to 426 identify right holders who make diversions during exceptionally dry periods, as estimated with 427 CBI value calculations. Among those right holders with sufficient seniority, lease sellers are 428 selected from those who irrigate low-value crops (e.g., alfalfa, pasture). Low-value irrigation 429 activities often serve as the source for agricultural-to-urban water leasing (Garrick et al., 2019), 430 and given that irrigation of low-value, non-perennial, crops (e.g., hay, alfalfa) account for over 431 80% of water use in the UCRB, the pool of available lease water is considerable (Figure 3). 432

Although the UCRB has many non-perennial irrigators with very senior rights and the ability to 433 divert even under the most extreme drought conditions, not all right holders are capable of 434 making exchanges that can be physically delivered to Lake Granby. Informal leases rely on 435 exchanges created by reducing right holder diversions at one location and increasing them at 436 another. When the lease buyer is located directly downstream of a seller, the exchange results in 437 increased instream flows in the reach connecting the buyer with the seller. However, the 438 exchange is reversed when lease buyers are located upstream of the lease sellers, resulting in 439 reduced instream flow between the buyer and seller, limiting the potential rate of exchange. In-440 stream flow, calculated in the baseline simulations, provides a constraint on the exchanges in any 441 given monthly timestep. If the attempted rate of exchange exceeds flow at any point between an 442 upstream buyer and a downstream seller, there will be insufficient water to meet the demands of 443 the upstream lease buyer and any senior rights holders in this intervening reach that are not a part 444 of the leasing arrangement. Given those users have seniority over the lease buyer, their 445 diversions take precedence over the informal leases. Environmental flow or reservoir release 446 requirements defined in StateMod, limit exchanges between an upstream buyer and downstream 447 seller to only the portion of that flow greater than the legal minimum flow requirements. The 448 total lease supply available from right holders downstream of any given location is equal to the 449 450 flow at that location that is greater than the minimum required in-stream flow at any river network node between the lease buyer and the potential lease seller. 451

452 
$$TL_{j,t} = \min_{n=i:j} (Q_{n,t} - minflow_{n,t})$$
 (7)

- 453 where TL = total water available (m<sup>3</sup>/month) to be leased at node *i*; *n* = river network 454 node (1, 2, ..., *n<sub>i</sub>*); *i* = lease buyer node; *j* = lease seller node  $Q_t$  = instream flow 455 (m<sup>3</sup>/month); *minflow* = minimum environmental flow/release requirements (m<sup>3</sup>/month);
- 456 reach = all nodes in the path between the lease buyer (upstream) and any node i

In the UCRB case study, the total volume of informal leases available to urban users in the C-BT 457 458 is not limited by the quantity of low value irrigation water held by senior rights holders, but rather the downstream flow. In scenarios with multiple lease sellers, each informal lease that is 459 460 purchased by a lease buyer will reduce the volume of potential lease water available, because exchanges between an upstream buyer and downstream sellers reduce instream flow in the reach 461 between the two. The set of potential lease sellers in each timestep is identified as alfalfa and 462 463 pasture irrigators with the right to divert water in that timestep, which are then ordered from most junior to most senior. The in-stream flow constraint on informal leases between the buyer 464 (C-BT) and potential downstream lease sellers is calculated using equation (7). After the volume 465 of potential leases from the first seller is calculated, the remaining flow in the reach between the 466 buyer and seller is updated for all nodes k between the buyer at node i and previous seller at node 467 *i*, such that: 468

$$TL_{k,t} = \min_{n=i:k} (Q_{n,t} - minflow_{n,t} - L_{j,t})$$
(8)

470 where  $L = \text{total leases purchased from node } j (m^3/\text{month}), k = \text{node between buyer node } i$ 471 and seller node j (-)

472 This process is repeated, calculating the available leases from the next most junior potential lease

seller with updated equation (8) and adding a new lease already purchased term (*L*) after every

474 potential lease seller, until there are no more potential lease sellers with water available to be

475 leased. All potential lease sellers with available water are assumed willing to enter into leasing

agreements, although only a fraction of these would be required to participate to satisfy urban

477 demands along the Front Range under essentially all circumstances.

- 478 Potential lease sellers are identified at monthly timesteps via simulated values for flow,
- diversions and storage using the baseline StateMod historical scenario (1950-2013). Here, the C-
- 480 BT is assumed to purchase the consumptive portion of the water diversion from any rights holder
- identified as a potential lease seller in a timestep in which dry conditions lead to the specified
- 482 *CBI* threshold being crossed, as calculated in equation (6). Once the lease sellers are known, any
- right holder who can act as a lease facilitator must be compensated to prevent them from
- 484 diverting the leased water newly available instream before it can be diverted by the buyer (C-
- 485 BT).
- This type of exploratory modeling of new institutional structures (Moallemi et al., 2020), such as
- 487 informal leasing, can provide a contextually rich means of better understanding their impacts. In
- this case, we explore the effects of informal leasing frequency on the cost of leases, the volume
- leased and the resulting impacts on third parties and the environment. Alternative candidate
- 490 leasing strategies can be evaluated by sampling different *CBI* thresholds (i.e., different drought
- severities) and simulating the resultant volume of leases, costs, and water balance dynamics. The
- 492 total volume of water available to be leased, and the specific contracts that need to be exercised

to lease it, depend on the hydrologic conditions described by the index that triggers informal

leases. A four-step, iterative process is used to simulate informal leasing operations that

incorporates StateMod (Figure 4). In step 1, a baseline StateMod simulation is conducted to
 determine right holder allocations under a baseline set on hydrologic and water demand

497 conditions. Output from this baseline simulation is then used in step 2 to calculate *CBI* in each

498 simulation timestep and identify any time periods in which the pre-specified *CBI* threshold has

499 been crossed, triggering informal leases. In step 3, lease sellers and facilitators are identified

based on the seniority of their water rights, type of use, and allocations during the *CBI*-triggered
informal leasing periods. Finally, in step 4, StateMod demand inputs are adjusted according to
the terms of leasing and/or facilitator agreements, and model simulations are subsequently reevaluated. The new StateMod simulation output is then used to re-calculate *CBI* in step 2,
restarting the monthly cycle. Constraints on the volume of water that can be leased from a
particular lease seller can change over time based on hydrologic conditions, as described in

506 equations (7) and (8).

507 The set of right holders who need to be compensated to act as lease facilitators changes over time 508 based on dynamic hydrologic conditions and seasonal demand patterns. Lease facilitators only 509 need to be paid when the facilitator can physically access the additional flow created by the the 510 lease seller's reduced diversions. A lease facilitator can always access the additional water when 511 they are downstream of the lease seller. When they are upstream of the lease seller, their ability 512 to access the extra water created by informal leases can be estimated using a modified version of 513 equation (7), such that:

514 
$$kf_i = \begin{cases} 0 & EX_{i,t} = 0\\ 1 & EX_{i,t} > 0 \end{cases}$$
(9)

515 and

516  $EX_{i,t} = \min_{reach \ i} (Q_t - minflow_t)$ (10)

517 where kf = facilitator payment coefficient (1 = payment);  $EX_i$  = water available to be 518 diverted by lease facilitator at node *i*; and *reach\_i* is the collection of river network nodes 519 between node *i* and the lease seller, where the lease seller is downstream of node *i* 

520 After identifying the individual lease sellers and facilitators participating in an informal lease,

521 their demands are changed according to the terms of the agreement. Informal leases are

simulated as changes to the baseline StateMod right holder demands. Right holders that are

acting as lease sellers must reduce their demands below the level of diversions under the baselinesimulation, such that:

525 
$$D_{s,t}^* = DIV_{s,t} - R_{s,t}$$
 (11)

526 where,  $D^* =$  adjusted lease seller demand after selling informal leases (m<sup>3</sup>/month); s =527 lease seller index (1, 2, ...  $n_s$ ); t = timestep (1, 2, ...  $n_t$ ); DIV = right holder diversion 528 from baseline simulation (m<sup>3</sup>/month); R = total diversion reduction from leasing 529 agreement (m<sup>3</sup>/month) 530 Likewise, facilitator demands must also be adjusted to complete the informal lease. Although

- lease facilitators are not subject to any changes in diversions due to informal leases, their water
- demands can be greater than their observed diversions in the baseline StateMod simulation

533 (because the lease facilitators represent a group of users who are also experiencing shortfalls due

- to drought). To ensure that their diversions do not increase when more water becomes available,
- lease facilitator demands must be changed by setting their demands equal to their observed
- 536 diversions under the baseline StateMod simulation, such that:

537 
$$D_{f,t}^* = DIV_{f,t}$$
 (12)

538

where, 
$$f =$$
 facilitator index  $(1, 2, ..., n_f)$ 

Equations (11-12) can be used to update, respectively, lease sellers and lease facilitator demands 539 at each timestep. At any timestep in which lease seller or facilitator demands are changed, the 540 new demands are used to generate a new StateMod simulation, representing an informal leasing 541 scenario. This new StateMod simulation must be executed before the next timestep, because the 542 resulting reallocation of water can result in changes to return flows that lag across multiple 543 timesteps. These changes can impact the availability of water for different users throughout the 544 basin, impacting the informal leasing water balance calculations in equation (7) - (12). Output 545 for a complete (1950-2013) informal leasing simulation are generated iteratively by running a 546 new simulation in each timestep for which informal leases are triggered by the CBI threshold. 547 548 Changes to demands from informal leases in previous timesteps are maintained, creating unique timeseries of demands and diversions that represent an informal leasing scenario. Different 549 thresholds for the CBI trigger will generate new informal leasing scenarios, enabling the analysis 550 to evaluate the impact of informal leases under different assumptions of which system conditions 551 warrant the initiation of agreements to mitigate projected drought shortfalls. 552

#### 553 2.5 Compensatory Releases and Options Contracts

The coordination of buyer, sellers and facilitators inherent to the 'informal' nature of the leases 554 present several challenges, particularly with respect to the number of counterparties and 555 uncertainties involved with the measurement of return flows. Changes to the magnitude and 556 patterns of return flows (i.e., irrigation water that returns to the stream) associated with water 557 right leases or other transfers can have negative impacts on downstream users. The legal concept 558 of 'no injury' (Thompson et al., 2012; Banks and Nichols, 2015) limits water transfers to only 559 the consumptive portion of historical use, with the remainder required to be left in-stream to 560 ensure the ability of downstream right holders to divert (i.e., they are not injured by the 561 transaction). In order to preserve the concept of no injury within informal leasing agreements, 562 some form of 'compensatory releases' is required to mitigate any changes to return flows (Figure 563 5). To assess the volume of compensatory releases required, the potential mitigation cost from 564 third-party right holders is estimated by comparing individual diversions in the 'baseline' 565 simulations to diversions during the informal leasing scenarios, removing any water that was 566 explicitly leased by the right holder in a given timestep, such that: 567

(13)

$$MC_{r,t} = DIV_{r,t} - DIV_{r,t}^* - R_{r,t}$$

569 where MC = mitigation cost from individual right holder from informal lease (m<sup>3</sup>/month); 570 DIV = baseline scenario diversions by individual right holder (m<sup>3</sup>/month);  $DIV^*$  = 571 informal lease scenario diversions by individual right holder (m<sup>3</sup>/month); R = reduced 572 diversions purchased from lease seller (m<sup>3</sup>/month); r = index of basin right holders (-), t = 573 index of timesteps

574 Compensatory releases remedy these potential injuries to third party users by requiring lease 575 buyers to purchase an additional volume of water and leave this water in-stream instead of 576 diverting it. The total volume of compensatory releases allows all right holders, excluding lease 577 sellers to mitigate any reduction in water availability as calculated in (13). This volume can be 578 calculated by finding the maximum value, across all basin right holders, of the total mitigation 579 cost from an individual right holder plus the sum of the consumptive portion of the mitigation 580 cost of all right holders upstream of that node, such that:

581 
$$CR_t = \max_r \left[ MC_{r,t} + \sum_{n=upstream} MC_{n,t} * cf_n \right]$$
(14)

where CR = total compensatory release in timestep t (m<sup>3</sup>/month); MC = total mitigation cost from individual right holder from informal leases (m<sup>3</sup>/month); cf = consumptive fraction of water use by right holder n (-), r = index of right holder (-); upstream = all right holders upstream of right holder r (-); t = index of timesteps

586 The compensatory release volume is calculated conditional on assumptions related to the magnitude and timing of return flows that are built into the simulation modelling. If a 587 downstream right holder thinks the return flows that would result from the conserved water use 588 589 are higher than what is assumed in the modelling framework, the estimated compensatory release would be too small, potentially resulting in less water available via their right. In this case, the 590 only current recourse available to the right holder is the regulatory system. The formal process 591 regulating water leases is in large part designed to settle conflicts about these assumptions, but 592 the courts have proven to be a prohibitively expensive way to resolve questions of hydrologic 593 uncertainty. 594

Any effort to develop better functioning water markets in the Western U.S. will by necessity 595 have to provide right holders in a basin with an incentive to avoid resorting to regulatory appeals. 596 597 These incentives are provided in the form of index-based option contracts, in which the buyer pays an exercise fee to the lease sellers (for their water) and to lease facilitators (for their 598 cooperation). Option contracts typically include an up-front fee (the option 'price'), used to 599 compensate the seller for any risks from the option that are not captured by the exercise fee. 600 Here, the exercise fee is only meant to insure cooperation, and lease facilitators and other third 601 parties should experience no impacts on their own diversions from the informal lease. Option 602 pricing draws on an extensive theoretical framework developed for various financial applications 603 (Merton, 1998), and here, the up-front option fee provides a way to reimburse third party right 604 holders for the potential losses they may experience as a result of informal leases. The option to 605 lease water during drought provides value to a potential lease buyer, who will likely avoid more 606 costly drought management alternatives. Similarly, the upfront option fee is paid annually, 607 regardless of whether the option is exercised, providing both the sellers and the facilitators with 608

incentives to allow the lease agreement to move forward, particularly as the option also includes
 compensatory water releases to mitigate both third party and environmental impacts. We can
 calculate the mitigation needs for each right holder in the basin, based on the mitigation cost

calculated in equation (13) and some assumption of the 'uncertainty' in return flow estimation.

- 613 The potential losses of an individual third-party right holder as result of an informal lease can be
- considered a linear function of the mitigation cost and the return flow uncertainty, such that:

$$PL_{r,t} = u * MC_{r,t} * MNB_{rf}$$
<sup>(15)</sup>

616 where PL = potential losses of individual right holder (m<sup>3</sup>/month); u = uncertainty of 617 return flow estimation (%); MC = total mitigation cost from individual right holder 618 caused by informal leases (m<sup>3</sup>/month); MNB = marginal value of water use at right holder 619 r; r = index of basin right holders (-), t = index of timesteps

620 The marginal value of water use for a right holder depends on the end use of diversions for that

right holder. For agricultural right holders, the marginal value is determined by type of crop

being irrigated, as a function of the crop's typical price, yield, and water consumption.

623 Municipal and industrial water uses are assumed to have a marginal value of \$0.73/m<sup>3</sup>

- 624 (\$900/acre-foot), based on the revenue losses municipal water providers in the C-BT service area
- experience due to conservation (City of Boulder, 2021) and environmental water uses are
- assumed to have a marginal value of  $0.093/m^3$  (115/acre-foot), based on the prices paid for
- 627 short-term water leases with explicit ecological objectives in five Colorado River Basin states
- 628 (Womble et al., 2022). For more information about calculations of marginal value, see
- 629 Supplement A.

Annual, up-front option fees for each third-party right holder can be formulated as a function of

this distribution of potential losses. In this way, up-front payments to third-party lease facilitators

are highest for those who are most likely to be impacted by the informal leases, incentivizing

633 cooperation rather than litigation. These incentivizing payments represent transaction costs for

- 634 lease buyers and sellers, but the payments are (a) likely to be smaller than the transaction costs
- associated with the formal system of water leasing and (b) paid to other basin right holders,
- 636 instead of third-party legal or technical experts, helping to encourage cooperation among

637 stakeholders. For more details about option pricing, see Supplement A.

## 638 **3. Results**

639 Simulations of the historical period of C-BT operations (1950 - 2013) identified 14 large water 640 rights within the UCRB basin that meet the criteria to act as informal lease sellers.

- 641 Of the 33.0  $\text{km}^2$  (8,152 acres) of low-value crops irrigated with these water rights, 32.2  $\text{km}^2$
- (7,959 acres) are devoted to grass hay and  $0.8 \text{ km}^2$  (192 acres) acres are used for alfalfa, with a
- 643 consumptive water demand of about  $0.021 \text{ km}^3$  (17 thousand acre-feet) each year. For
- 644 comparison, a typical drought-related shortfall for urban water rights holders in the C-BT, such
- as the 20% reduction in C-BT quota observed during the 2002-03 drought (NCWCD, 2022),
- translates to  $0.053 \text{ m}^3$  (43 thousand acre-feet). The fraction of water available for informal
- 647 leases is evaluated in each year in which the *CBI* threshold specified in the informal leasing

contract is triggered. Four different scenarios, defined using four different CBI thresholds [see 648 equation (4)] are defined to be in line with drought 'stages' that describe the severity of the 649 650 drought that is needed to trigger each stage. When index values (Figure 6A), cross these threshold values, informal leases are sequentially triggered such that these decisions are state-651 aware, dynamic operating rules that drive adaptive drought management policy for the C-BT. 652 Lower values of CBI signify drier conditions, so Stage 1 is triggered when the CBI reaches 0.86 653 km<sup>3</sup> (700 thousand acre-feet), Stage 2 corresponds to a CBI threshold of 0.8 km<sup>3</sup> (650 thousand 654 acre-feet). Stage 3, 0.74 km<sup>3</sup> (600 thousand acre-feet), and Stage 4 to 0.68 km<sup>3</sup> (550 thousand 655 acre-feet). These four thresholds trigger leases at different frequencies during the simulation 656 period (Table 1). In Stage 4, the C-BT waits until extreme drought conditions ( $CBI < 0.68 \text{ km}^3$ ) 657 before initiating informal lease purchases. This focuses lease purchases on the driest periods in 658 which they are most needed (Figure 6B), but it also means that in some multi-year droughts the 659 660 overall impact of leasing is reduced relative to what it could be because leases are initiated later or end earlier. In the leasing scenario when purchases begin during Stage 1 drought conditions, 661 many of the leases are purchased during droughts that are short or mild, increasing the chances 662 that the C-BT will not need those supplies to ensure urban reliability. Figure 6B shows the 663 annual volume of water acquired by the C-BT via informal leases (after accounting for any 664 required compensatory releases) during each stage of drought. The scenarios are defined by the 665 drought stage at which informal lease purchases begin, so while the Stage 4 scenario only 666 triggers informal leases after Stage 4 has been reached, the Stage 1 scenario considers all 667 informal leases purchased in Stages 1 through 4. The total volume of additional flow created via 668 informal leasing ranges between 12.3 and 39.0 million m<sup>3</sup> (10 and 30 thousand acre-feet) and 669 compensatory releases vary significantly with hydrologic conditions from year to year. After 670 accounting for compensatory releases, leases totaled between 12.3 and 18.5 million m<sup>3</sup> (10 and 671 15 thousand acre-feet). Compensatory releases are a larger percentage of the informally leased 672 water in drier years such as 1978 and 2002. 673

The lease sellers currently irrigate enough grass pasture and alfalfa hay that they are able to 674 675 provide a sufficient volume of conservation, and the value of water in these activities appears to be quite low. Based on crop yields, prices, and estimated seasonal water requirements (Table 2) 676 taken from crop enterprise budgets developed by the Colorado State University Agricultural 677 Extension (CSU, 2022; Schneekloth and Andales, 2017), we estimate the marginal value of 678 irrigating grass hay in the UCRB at \$0.19/m<sup>3</sup> (\$231/acre-feet) and of irrigating alfalfa at 679  $0.133/m^3$  (164/acre-feet). Considering the most recent purchase prices for a permanent share 680 of the C-BT have been close to \$70/m<sup>3</sup> (or \$4.5/m<sup>3</sup> per year assuming the up-front purchase is 681 financed for 30 years at 5% interest) (Bovee, 2020), there is ample opportunity for mutually 682 beneficial trade between lease sellers in the UCRB and the C-BT system. After accounting for 683 compensatory releases, the average annual lease estimated during the simulation period (Figure 684 6B) represents roughly 5% of the full, 0.38 km<sup>3</sup> (310 thousand acre-feet) C-BT allocation (or 7% 685 of the average historical delivery, 220 thousand acre-feet). Although this volume may not be 686 sufficient to enable the C-BT to manage long or extreme droughts with informal leases alone, 687 they provide an important supplement to conservation via C-BT quota reductions, which have 688 689 historically reduced water consumption by about 20% of the full C-BT allocation (e.g., reduction in quota from an average of 70% to 50%). The ability to reallocate water at this scale generates 690

significant benefits to municipal water utilities who rely on the C-BT for their water supplies, 691 who would otherwise be forced to implement conservation measures on their own municipal 692 693 customers. Figure 6C shows the annual benefits of agricultural-municipal water reallocation enabled by informal leases, estimated by comparing the marginal value of municipal water 694  $($0.73/m^3, equal to municipal lost revenue from conservation) to the marginal value of irrigation$ 695 on the part of lease sellers (\$0.18/m<sup>3</sup> for grass hay irrigators and \$0.133/m<sup>3</sup> for alfalfa). Using a 696 weighted average of the marginal value of irrigators, the benefits of increased water reallocation 697 from UCRB irrigators to the C-BT is equal to 0.55/ m<sup>3</sup>. When informal leases are purchased 698 only during Stage 4 drought, this translates into \$45 million in total reallocation benefits, equal 699 to an average of \$7.2 million per year in which informal leases are triggered. When informal 700 leases are triggered by Stage 3 drought conditions, the total net benefits are equal to \$93 million, 701 or an average of \$8.5 million per year in each of the 11 years where informal leases are 702 purchased. The total net benefits increase to a total of \$158 million (\$8.3 million annual average) 703 and \$222 million (\$7.9 million annual average) when informal leases are triggered by Stage 2 704 and Stage 1 drought conditions, respectively. Whenever leasing options are exercised, facilitator 705 options are also exercised to ensure that the water can be diverted by the lease buyer (C-BT). 706 The number of facilitator options varies based on the hydrologic conditions encountered at the 707 time of the lease, the seniority of the lease buyer and sellers, and in some cases their relative 708 geographic locations. The fees paid to lease facilitators are set in advance as part of the terms of 709 710 the informal leasing contract, but the quantity of unmet demand that must be 'facilitated' can change, and as a result the transaction costs vary through time. When more facilitator options are 711 exercised to obtain the same volume of leasing options, the transaction costs (per unit of volume 712 713 leased) will increase, even as they typically stay far below those shown to be incurred in the

formal leasing process (cite Womble and Hanemann)..

715 This process can be illustrated by observing the spatial dynamics of lease facilitators through increasingly severe droughts (Figure 7). Informal leases purchased during Stage 1 drought 716 (Figure 7A) require relatively few lease facilitators, with relatively small unmet demands (which 717 we will call 'facilitated' demand). The lease facilitators are concentrated towards the bottom of 718 the basin, in tributaries of the main river channel. These facilitators cannot directly access the 719 additional water created by the lease sellers' conservation, but their diversions are restricted by 720 more senior rights associated with the Grand Valley Project (GVP), which diverts from the main 721 river channel near the Utah border (see Figure 1). If more water is made available on the main 722 channel, the GVP will be able to divert that water, enabling restrictions to be lifted on some of 723 these right holders. Given that the lease facilitators' rights are more senior than those owned by 724 725 the C-BT, their shortages will be lifted first, unless they are paid to not act on the additional water that has been made available. The lease facilitators allow water to flow past their diversion 726 727 structures on the tributaries, into the main river channel where it can be diverted by the GVP. 728 This water will fulfill the GVP's water rights, allowing the C-BT to divert their leased water at Lake Granby without its access being curtailed to meet the demands of a more senior right 729 holder. The total number of lease facilitators and volume of facilitated demand increases during 730 Stage 2 (Figure 7B) and Stage 3 (Figure 7C) drought conditions. Less water in the main river 731 channel results in GVP propagating shortages for a larger number of more junior right holders in 732

order to fill their right, and less water in the tributaries means these shortages impact a broaderarray of more senior right holders.

As expected, more extreme Stage 4 drought conditions yield higher magnitude shortfalls for an 735 736 increased number of water right holders throughout the UCRB. In the previous drought stages, the GVP forced shortfalls onto other right holders to ensure their ability to divert, but in 2002 737 they reached the limits of that ability and experienced shortages themselves. These shortages 738 were exacerbated by extreme dry conditions further upstream in the basin, where the Shoshone 739 740 Power Plant (Figure 1) is located. The Shoshone Power Plant water rights are even more senior than those of the GVP, but because those water rights are not used consumptively, the cooling 741 water used at the power plant is later made available to users further downstream. When there is 742 743 enough water to meet the full Shoshone water right, the GVP can essentially free-ride on a portion of the water delivered to Shoshone. The extreme drought observed in 2002 caused 744 shortages at Shoshone, and these shortages were essentially 'transmitted' downstream to the 745 GVP and other downstream junior right holders. This amplifies the total number of right holders 746 who must act as lease facilitators, increasing the facilitator exercise fees, and thus the transaction 747

- costs, to the C-BT during very dry conditions.
- 749 Lease sellers use their water rights for low-value irrigation, and a significant portion of the
- diversions applied to crops returns to the river as 'return flow'. The magnitude of this return flow
- is heavily influenced by the method of irrigation (e.g., drip, sprinkler, flood). Inefficient
- rigation methods such as flood irrigation are common in the UCRB, particularly among low-
- value irrigators. Under normal conditions, these return flows can be subsequently diverted by
- downstream right holders. However, this flow does not always return to the stream immediately,
- meaning that changes to diversions can impact water availability at a later point in time. When
- informal leases reallocate irrigation diversions to the lease buyer (C-BT) to be exported out of
- the basin, the return flows are eliminated, impacting downstream right holders. These impacts
- create mitigation costs for the informal leases, and must be addressed via compensatory releases.
- 759 We compare right holder diversions in the StateMod baseline simulation to the diversions made
- in informal leasing scenarios to determine the mitigation cost at every diversion structure. Junior
- right holders are first to be impacted by reduced flows, and in the UCRB many of the most junior
- rights represent environmental (instream) flows and were acquired by the CWCB since 1973
- (CWCB, 2022). These water rights are non-consumptive, meant to preserve a minimum flow
- within a stream. As a result of their lack of seniority, reductions in return flows require
- compensatory releases to maintain flow at the baseline (without informal leases) conditions, as
- shown in Figure 8. In each of the 1995, 1982, and 2013 simulation years (representing a Stage 1,
- 2, and 3 drought condition), reduced return flows as a result of informal leases create shortfalls at
- one or more of a series of environmental flow rights downstream of Lake Granby.
- 769 The impact on these environmental rights grows in years with drier hydrologic conditions.
- 770 During the Stage 4 drought experienced under 2002 flow conditions, a much broader range of
- water rights holders are vulnerable to shortfalls as a result of informal leases in the absence of
- compensatory releases, including a downstream reservoir and the water rights for Shoshone
- Power Plant (Figure 8D). In the baseline StateMod simulation (e.g., water allocation simulations

- vising current right holder demands, storage and conveyance infrastructure operating rules, and
- historical hydrologic conditions), 2002 was an extremely dry year, causing shortfalls to occur
- even for senior water rights like Shoshone Power Plant. Senior right holders like Shoshone
- 777 (Figure 8D, silver) can force junior users to stop diverting to prevent its own shortfalls, but when
- conditions are very dry, agricultural conservation in the summer growing season can cause
- reduced return flows in the late fall, after reservoirs have stopped filling. Senior water rights can
- 780 prevent reservoirs in the UCRB, like Lake Granby, from filling given its junior rights but cannot
- 781 force it to release previously stored water, consequently the delayed reduction in return flow can 782 cause shortages even for senior right holders. Here, we calculate the volume of compensatory
- releases required to mitigate the uncompensated losses from junior and senior right holders alike.
- In years that include the type of Stage 4 drought conditions observed in 2002 (Figure 8D),
- compensatory releases from Lake Granby prevent cascading changes associated with interrelated
- operations at the basin's largest reservoirs. Green Mountain Reservoir (Figure 8D, red) is another
- 787 UCRB reservoir operated by the C-BT, and while water stored there cannot be directly exported
- to the C-BT service area on the Front Range, the C-BT makes supplementary releases from
- 789 Green Mountain to preserve additional water for export in Lake Granby. Under the current
- operational rules, Green Mountain Reservoir responds to a reduction in return flows caused by
- informal leases by making compensatory releases of its own. The changes at Green Mountain
- also induce operational changes at Dillon Reservoir, upstream of Green Mountain Reservoir,
- causing shortages in some of the environmental flow rights upstream of Green Mountain (Figure
- 8D). To avoid creating impacts from operational changes at other basin reservoirs, we specify
- that any compensatory releases due to informal leases originate at the point of lease (e.g., Lake
- Granby) and are not included in any existing exchange operations in the basin.
- Although some senior right holders can be impacted by informal leases in the driest years, junior
  environmental water rights account for 75-85% of the third-party shortfalls caused by informal
  leases (Figure 9). A large proportion of the impacted water rights are non-consumptive,
  consequently compensatory releases can mitigate shortfalls experienced by multiple right holders
- 801 in series. Average compensatory releases in each of the informal leasing scenarios (in which
- informal leases are triggered by *CBI* Stage 1-4 drought conditions) are illustrated in Figure 9.
- 803 Compensatory releases are highest as a percentage of the total leases when informal leases are
- purchased during Stage 4 drought conditions. Return flows make up a larger portion of the
- overall flow when conditions are drier, particularly in the late fall, and as a result changes to
- those return flows cause larger, potentially cascading impacts on downstream right holders.
- 807 Calculations of impact to other basin right holders, and the associated compensatory releases,
- rely on assumptions about the magnitude and timing of lease seller return flows. Lease
- 809 facilitators and other third-party right holders may be reluctant to sign into the agreement if they
- are unsure about the approach used to calculate compensatory releases. If the return flows
- assumed by the informal leasing agreement are lower than the observed (actual) return flows,
- estimated compensatory releases will be too small and third-party right holders could be
- 813 impacted. We evaluate total option payments assuming 2.5, 5, and 10% under-estimation of the
- compensatory releases needed to mitigate lost return flows (for more information about option

pricing, see Supplement A). The total transaction costs associated with informal leases is equal to 815 816 the sum of the annual up-front option payments plus the lease facilitator exercise fees (Figure 817 10). For each component of transaction costs, we used the total payment made over the 64-year simulation period and divided it by the total volume of informal leases purchased (after 818 accounting for compensatory releases) as a way to calculate a consistent 'transaction cost' 819 820 between fees that are paid annually as opposed to only when exercised. Comparing the transaction costs of informal leases with previous estimates of transaction costs in the legal 821 record is non-trivial. It requires being explicit in the assumptions used when specifying the lease 822 facilitator fee and the uncertainty associated with return flows. It is difficult to determine an exact 823 lease facilitator exercise fee, because the facilitator is not being paid to reduce diversions. As a 824 result, a marginal value-based technique is not appropriate, given that a facilitator is largely paid 825 not to do something (divert), and that the facilitator is very unlikely to have the opportunity to do 826 827 unless the facilitator agrees to accept the fee (i.e. no informal lease will take place). The facilitator therefore has two alternatives, either allow the transaction to proceed and receive a 828 payment, or block the transaction and receive no payment. Facilitators may be willing to hold out 829 for higher prices knowing that the lease buyers alternative is a significantly more expensive 830 formal lease, but there is an incentive to find a price that will be acceptable to the lease buyer, 831 otherwise the lease facilitator will lose out on the opportunity to receive any payment at all (as 832 well as the opportunity for other potential lease facilitators, who according to Figure 9 may be 833 members of the same community). As a benchmark value for estimating the facilitator fee, we 834 use two recent transactions made by the CWCB to lease water from the Ute Water Conservancy 835 for \$0.0058/m<sup>3</sup> (\$7.20/acre-foot) in 2019 (CWCB, 2019) and \$0.016/m<sup>3</sup> (\$20/acre-foot) in 2022 836 (CWCB, 2022). Lease facilitator exercise fees are evaluated at volumetric prices between 837  $0.004-0.016/m^3$  (5-20/acre-foot). The price accepted for the delivery of physical water, even 838 in a year when the seller (e.g., Ute Water Conservancy) may have significant excess supplies, 839 serves as a high-end estimate for the price paid to 'facilitate' an informal lease by taking no 840 action. Ranges for uncertainty in return flow assumptions were chosen so that the high end of 841 both estimates (e.g., 10% uncertainty in return flows, \$20/acre-foot facilitator fees) resulted in 842 transaction costs that are in line with the lower bound of prior estimates of transaction costs 843 844 within the formal leasing system (Womble and Hanemann, 2020b; Dilling et al., 2019).

Figure 10 illustrates that the total transaction costs associated with informal leases are highest 845 when leases are purchased during drier (e.g., Stage 4) conditions. When leases are purchased 846 most frequently, beginning during Stage 1 and 2 conditions, the combination of up-front 847 payments representing a 5% uncertainty in return flows and \$5/acre-foot facilitator exercise fees 848 translates to \$0.036/m<sup>3</sup> and \$0.035/m<sup>3</sup> (\$46/acre-foot and \$43/acre-foot), respectively. When 849 lease purchases are restricted to only include Stage 3 and above drought conditions, the average 850 transaction costs increase to  $0.041/m^3$  (49/acre-foot). When leases are only purchased during 851 852 the driest (Stage 4) drought conditions, the average transaction costs increase further to \$0.049/m<sup>3</sup> (\$60/acre-foot). If lease facilitators and third parties demand higher price levels as a 853 conditions of joining these agreements, transaction costs increase closer to the cost of formal 854 leases. If we assume a facilitator exercise fee of \$20/acre-foot and an up-front option fee that 855 represents a 20% uncertainty in return flows, then total transaction costs increase to  $0.17/m^3$ 856 (\$215/acre-foot) during Stage 4 drought conditions, \$0.16/m<sup>3</sup> (\$196/acre-foot) when leases are 857

- triggered by Stage 3 conditions, and  $0.137/\text{ m}^3$  and  $0.142/\text{ m}^3$ , (171/acre-foot and 184/acre-foot)
- foot) in Stage 2 and 1 conditions, respectively. This set of assumptions (facilitator exercise fees
- of \$20/acre-foot and up-front option payments assuming 10% uncertainty in return flows)
- 861 represents the price level for contracts at which informal leases become cost-neutral with the
- 862 lower bound of previous estimates of transaction costs for formal water rights leases in this
- region, which fall in the range of  $0.16/m^3 0.29/m^3$  (200 3360/acre-foot) (Womble and
- 864 Hanemann, 2020b; Dilling et al., 2019).
- As a result, the overall cost of leases represents between a 43% reduction (minimum informal
- lease cost estimate, Stage 1 leases), and 15% reduction (maximum informal lease cost estimate,
- 867 Stage 4 leases) in the overall cost of leasing water compared to formal leases. Although these
- represent reasonable estimates for the range of potential informal lease costs, the actual prices paid for informal leases if they were to be implemented would be the result of negotiations
- between lease buyers (e.g., the C-BT), sellers, facilitators, and other basin right holders. Buyers
- have an incentive to push for lower exercise prices and option fees, while the sellers, facilitators,
- and other right holders have an incentive to push up prices and option rees, while the series, identities, and other right holders have an incentive to push up prices. An analysis of this negotiation
- process is beyond the scope of this paper, but a key benefit of the informal process is the
- potential for compromise to share the benefits between right holders in the basin. Under formal
- leases, between  $0.16/m^3 0.29/m^3$  (200 3360/acre-foot) is paid to non-basin participants,
- including lawyers, technical experts, and court fees (cite Womble again). Under a regime of
- 877 informal leases, these transaction costs would accrue to lease sellers, facilitators, and other right
- 878 holders (in the form of facilitator fees and up-front option payments) and the lease buyers (in the
- form of reduced transaction costs). Unlike the formal legal system, informal leases present basin
- stakeholders with the opportunity to negotiate to find a solution that meets everyone's needs,
- 881 increasing the opportunity for basinwide benefits to be realized through reallocation.

## 882 Discussion

- The ability to informally lease water has the potential to generate significant benefits relative to formally leasing water rights. Most importantly, this analysis suggests that informal leases have
- the potential to accomplish more rapid (as a result of not going through the regulatory approval
- process) short-term water reallocation with significantly lower transaction costs. This finding is,
- however, subject to several assumptions about the size of facilitator exercise fees and the up-
- front payments that would be needed to convince parties to join the agreement. Unlike the formal
- leasing process, a substantial portion of the transaction costs associated with informal leases are
- distributed to right holders within the basin, as opposed to being distributed amongst various
- actors in the regulatory approval process (e.g., attorneys). In the formal leasing process, there is
- no mechanism for potentially affected third parties to realize any benefit from the transaction.
- 893 Up-front, annual option fees paid to all potentially affected third parties provide an economic
- incentive for cooperation. Structuring the lease facilitator contracts as option contracts creates a
- 895 mechanism for valuing and compensating third parties for their uncertainty about the actual
- changes in return flows stemming from informal leasing activity. If there is a greater amount of
- 897 disagreement about the potential changes to return flows, prices could be calculated with higher
- estimates of return flow uncertainty, pushing the estimated facilitator option payments up. This

flexibility to increase option payments could help to resolve conflict over return flows with lower 899 900 costs than the formal lease approval process. Lease facilitators and other third parties who stand 901 to receive payments have an incentive to try and extract as large of a payment(s) as possible from this process. Knowing that lease purchasers have no other alternative to the formal legal leasing 902 process, they could push up the fees and contract costs to approach the transaction costs 903 associated with the formal legal system. However, if the lease buyer (C-BT) chooses not to go 904 through with the purchase, then the lease facilitators and third parties lose out on the opportunity 905 to receive a payout for doing nothing. As a result, all parties have an incentive to move towards a 906 deal, a characteristic that is not shared with leases made via the formal legal system, where all 907 benefits are captured only by the two transacting parties (and agents engaged in the approval 908 process). In addition, many of the lease facilitators and/or third parties who might participate in 909 informal lease agreements represent right holders who are subject to relatively frequent shortfalls 910 911 due to drought. Any facilitator exercise fees will be paid to a right holder experiencing some level of shortage from ongoing drought, and thereby mitigate the facilitator's drought-related 912 losses. Likewise, up-front option payments, which go primarily towards the owners of 913 environmental flow rights, could be a useful source of funds to acquire additional leases and/or 914 permanent rights that could be applied towards instream flows or another form of environmental 915

916 restoration.

917 Although the simulation of informal leasing operations described here applies to a specific

region, a similar arrangement could be developed elsewhere, as other regions in the Western U.S.

919 have similar rules of prior appropriation that govern water allocation and similar activities

920 competing for water (i.e. low-value irrigation, high-value urban uses). In fact, other regions may

- 921 offer an even more favorable context for informal leases than the study region considered here,
- 922 which is particularly complex. Geography and existing operational agreements limit the right

holders who can act as lease sellers to the C-BT, but senior right holders can disrupt this process

924 (by making a claim on the additional water) from nearly anywhere along the mainstem Colorado925 River (and, under certain hydrologic conditions, from the tributaries). The C-BT example was

selected to demonstrate how informal leases are capable of overcoming the challenges associated

927 with water reallocation in an institutionally complex basin. In addition to demonstrating the

viability of informal leases as a lower-cost method of water reallocation, results here also suggest

other contexts in which informal leases might be able to scale beyond the case study presented

930 here. In particular, informal leases could be particularly effective for users that (a) are

downstream of large quantities of low-value irrigation and (b) possess reservoir or other types of

storage in which informal leases purchased in more mild drought years (when transaction costs

are lowest) can be stored and consumed by the lease buyer in later years when conditions are

934 drier.

935 Complications related to the location and capacity of storage in the UCRB limit the volume of

936 informal leasing, however, users further downstream within the Colorado River Basin have

937 access to significant volumes of unused storage capacity that would enable them to purchase

938 informal leases in a wet year, when they are less expensive, and store them for use during drier

conditions. In particular, Lake Powell and Lake Mead, which together have nearly 61 km<sup>3</sup> (50

940 million acre-feet) of storage capacity, lie downstream on the Colorado River. These two

reservoirs provide water to a significant portion of the Western United States, including Las 941 942 Vegas, Phoenix, and Southern California, and recently have been subjected to an unprecedented 943 drawdown. Even though these reservoirs possess no water rights within the State of Colorado, any water that is not used within the UCRB flows into them naturally, with relatively few 944 intervening water users. Municipal water providers who store water in these reservoirs could 945 effectively purchase informal leases within the UCRB as if they were the lowest-priority water 946 right in the basin, and informal leases could act to 'shepherd' water towards the outlet of the 947 basin. The number of lease facilitators who would need to be paid in a dry year increases when 948 the water needs to be shepherded, in effect, to the lowest-priority right, but in wetter years the 949 overall number of lease facilitators would be lower. Municipal users in Nevada, Arizona, and 950 California could pay for conservation within the UCRB when conditions are very wet, allowing 951 informal lease purchases when the number of lease facilitators who need to be paid to shepherd 952 953 the water to Lake Powell is at its lowest. In addition, Lake Powell and Mead are downstream of a number of other Western Colorado watersheds, including the Yampa, White, Dolores, and San 954 Juan, making informal leases originating from any of these basins available to water users there. 955 The U.S. Bureau of Reclamation, which controls operations and makes deliveries to contractors 956 from Lake Powell and Lake Mead, has recently offered up to \$400/acre-foot in conservation 957 incentives to water users in the Lower Basin (California, Arizona, Nevada), but have not 958 extended these incentives to users in the Upper Basin (USBR, 2022b). In the long-term, it is 959 conceivable that informal leases could provide mechanism to extend these purchases to users in 960 Colorado while providing the institutional means to send these purchases into the large 961 downstream reservoirs. 962

#### 963 Conclusions

Unprecedented drought in the Western U.S. has highlighted the need for institutional innovations 964 that are capable of efficiently reallocating water use in response to changing conditions. Prior 965 appropriation rules that govern reallocation across much of this region involve costly regulatory 966 processes which hinder water reallocation via established water markets, particularly for short-967 term leases. This work is designed to offer a new alternative to formally approved leases of water 968 rights, and to test their performance under a range of conditions. Results suggest that informal 969 leases could reduce the transaction costs associated with short-term water reallocation, 970 potentially increasing resilience during drought more rapidly and at lower cost. The informal 971 leases proposed here reduce transaction costs through a novel framework in which index-based 972 973 option contracts provide up-front, annual payments to any right holders that may be negatively impacted by reallocation, with larger payments going towards users who are more at risk of 974 being impacted. By compensating all actors in the system for the individual risks that arise from 975 a given change, the overall cost of that change could potentially decrease because legal 976 transaction costs decrease when institutional incentives align. While there are certain to be a 977 number of additional steps required in order to fully vet this concept with market participants and 978 979 other stakeholders, results indicate that the potential for improvement would justify additional 980 investigation.

- 981 Climate models and development patterns both point towards a future in which droughts are
- more common and extreme in the Western United States. Reallocation of supplies from low-
- value agriculture towards municipal, industrial, and environmental uses via leasing is one option
- to reduce the costs of persistent, recurring drought events. This work presents an example of the
- 985 joint management of institutional and environmental risk through leasing contracts that are
- 986 designed to be responsive to changing environmental conditions while also addressing
- institutional constraints. The framework put forward here aligns the incentives of institutional
  actors (e.g., water right holders) in such a way that the institutional constraints are overcome as
- 989 environmental risks grow. Solutions that engage with the complex interactions between
- 990 institutional and environmental risks are much more likely to be capable of managing major
- 991 changes to climate and society.

#### 994 Figures and Tables

*Table 1:* Informal leasing scenarios, with corresponding trigger thresholds and frequency of leasing patterns during the simulated period (1950-2013).

Scenario Name <i>CBI</i> threshold (km <sup>3</sup> )		Frequency of leasing	Total net benefits of	
		(% of years)	informal leases (\$MM)	
Stage 1	0.86	43	222	
Stage 2	0.8	30	158	
Stage 3	0.74	17	93	
Stage 4	0.68	9	45	

- *Table 2:* Informal leasing scenarios, with corresponding trigger thresholds and frequency of
- 1000 leasing patterns during the simulated period (1950-2013).

Component	Grass Hay	Alfalfa Hay
Price (\$/kg)	0.26	0.26
Marginal cost (\$/m <sup>2</sup> )	0.06	0.09
Yield $(kg/m^2)$	0.63	0.83
Water Requirements (m/year)	0.53	0.91
Marginal value of water use (\$/m <sup>3</sup> )	0.06	0.04
Total irrigated area, UCRB lease sellers (km <sup>2</sup> )	32.2	0.8

*Table 3:* Components of formal and informal leasing prices

	Lease	Informal	Informal	Formal	Total	Total
	<b>Base Price</b>	lease	lease	lease legal	leasing	leasing
	$/m^3$	facilitator fee	option fee	costs \$/m <sup>3</sup>	costs,	costs,
	(\$/acre-	\$/m <sup>3</sup> (\$/acre-	$/m^3$	(\$/acre-	informal	formal
	foot)	foot)	(\$/acre-	foot)	$/m^3$	$/m^3$
			foot)		(\$/acre-	(\$/acre-
					foot)	foot)
Stage 1	0.13-0.19	0.02 - 0.08	0.02-0.07	0.16-0.29	0.17-0.34	0.30-0.48
	(164-231)	(25 - 99)	(21 - 85)	(200-360)	(210-415)	(364-591)
Stage 2	0.13-0.19	0.02 - 0.08	0.02 - 0.06	0.16-0.29	0.17-0.33	0.30-0.48
	(164-231)	(24 - 96)	(19 - 75)	(200-360)	(207-402)	(364-591)
Stage 3	0.13-0.19	0.02 - 0.09	0.02-0.07	0.16-0.29	0.17 - 0.35	0.30-0.48
	(164-231)	(27 - 108)	(22 - 88)	(200-360)	(213-427)	(364-591)
Stage 4	0.13-0.19	0.03 - 0.12	0.02-0.08	0.16-0.29	0.18-0.39	0.30-0.48
	(164-231)	(35 - 142)	(25-102)	(200-360)	(224-475)	(364-591)



Figure 1: Colorado-Big Thompson (C-BT) project transbasin diversions from the UCRB to 1008

their Front Range service area via the Adams Tunnel and Lake Granby. Showing the location of 1009

Lake Granby - Adams Tunnel diversion complex, where the C-BT stores water under its rights 1010

within the UCRB and exports them to municipal customers on the Front Range, as well as the 1011

Shoshone Power Plant and Grand Valley Project, two large right holders in the UCRB with 1012

more seniority than the C-BT. 1013



*Figure 2: A simple schematic of water reallocation via informal leases, including: (A) a junior,* 1015 1016 municipal right being 'shorted' by a downstream agricultural user with a more senior right. The 1017 *junior municipal user can (B) pay the senior agricultural right holder to leave the water* instream, but the additional flows created can be diverted by another agricultural right, further 1018 1019 downstream, with more seniority than the municipal right. In response, the municipal right can 1020 (C) pay this second agricultural right to 'facilitate' the informal lease by maintaining their level

- of diversions after the additional water is created, allowing the municipal right to divert. 1021
- 1022



Figure 3: Marginal value of crop production, per acre-foot of consumptive water use, vs. total 1024 1025 irrigated acreage in the Upper Colorado River Basin.



**Figure 4**: Flowchart representing the steps required to evaluate the potential for informal leases

1028 using StateMod.



*Figure 5:* A more complex schematic of water reallocation via informal leases with a junior

*environmental right located between the informal lease buyer and the informal lease seller.* 

- *After the conservation and facilitator payments are made (A), flow in the reach covered by the*
- 1034 right decreases, causing injury to the environmental right holder. Compensatory releases (B) are
- 1035 required by the municipal right holder in order to mitigate their injury.



1039

Figure 6: C-BT water supply index (CBI) calculated at a monthly timestep over the historical
 simulation period, 1950 – 2013, with four thresholds used to distinguish the stages of drought in

1042 which leases are purchased (A), the total informal leases delivered in each of those years,

1043 accounting for compensatory releases (B), and the annual net benefit from water reallocation

1044 (C). CBI thresholds are used to distinguish four stages of drought during which informal leases

1045 *can be purchased, and years are colored based on that year's drought stage (1-4).* 

1046





1049 *Figure 7:* The spatial distribution of lease facilitators for informal leases purchased during one

1050 example simulation year from each of the Stage 1 - 4 drought conditions, in MCM (million  $m^3$ ). 1051 The size of the marker is equal to the total volume of shortage associated with each facilitator's

1051 The size of the marker is equal to the total volume of shortage associated with each facilitator's 1052 water right in the sample year. Lease facilitators are paid not to exercise this unfulfilled portion

1053 of their water right, and exercise payments are scaled volumetrically based on the size of that

1054 unfulfilled portion, shown here for a Stage 1 drought (A), 1995; a Stage 2 drought (B), 1982; a

1055 *Stage 3 drought (C), 2013; and a Stage 4 drought (D), 2002.* 



1057 Figure 8: The spatial distribution of compensatory releases made as part of informal leases purchased during one example simulation year from each of the Stage 1 - 4 drought conditions. 1058 The size of the marker is equal to the total volume of additional shortfalls experienced by a 1059 UCRB water right holder as a result of informal leases. Agricultural conservation results in 1060 reduced return flows that cause shortages for some downstream right holders. The shortfalls 1061 create a mitigation cost for informal lease buyers that must be addressed through compensatory 1062 releases. The size of the compensatory release for each right is shown during a Stage 1 drought 1063 1064 (A), 1995; a Stage 2 drought (B), 1982; a Stage 3 drought (C), 2013; and a Stage 4 drought (D), 2002. 1065

1066



**Figure 9:** Total leased volumes and aggregate impact to third-party right holders (both

*environmental and other consumptive uses), with and without the use of compensatory releases.* 

1071 Values are aggregate leases across all 64 simulation years in each informal leasing scenario.



Figure 10: Average transaction costs for informal leases in each leasing scenario. Transaction costs have two components: annual, up-front option payments (in red), overall payments per m<sup>3</sup>
 of informal leases purchased during the simulation (after accounting for consumptive releases), and exercise fees (in blue) paid only in years when leases are purchased, overall payments per m<sup>3</sup> of informal leases

#### 1082 Supplemental Section A

Informal leasing contracts are designed as 'options', which give the lease buyer the right, but not 1083 1084 the obligation, to exercise the option when the appropriate *CBI* threshold has been crossed. Only 1085 specific water right holders can function as lease sellers (Figure S1). In the case of the UCRB, only a subset of right holders are eligible to act as informal lease sellers because (a) the C-BT 1086 exports water from a site (Lake Granby) located in the headwaters of the UCRB, meaning there 1087 are relatively few upstream irrigators from which to lease water, and (b) the C-BT operates an 1088 1089 auxiliary reservoir, Green Mountain, located downstream of Lake Granby. The C-BT cannot export water directly from Green Mountain Reservoir, but some of the C-BT obligations to 1090 downstream senior right holders can be released from Green Mountain, instead of Lake Granby, 1091 1092 preserving additional water in Lake Granby that can be exported to the Front Range. As a result, releases from Lake Granby are only large enough to meet the demand of a limited number of 1093 local senior right holders, constraining leases from downstream users by restricting in-stream 1094 flow that can be used for exchange, according to equation (7). However, this case study 1095 illustrates how informal leases can be particularly adept at managing complex institutional 1096 settings. 1097

1098 These right holders all have senior water rights that enable them to sell leases under all

1099 hydrologic conditions experienced during the historical (1950 - 2013) simulation of water

1100 allocation in the UCRB, including an example of Stage 1 drought conditions (Figure S1A), Stage

2 drought conditions (Figure S1B), Stage 3 drought conditions (Figure S1C) and Stage 4 drought
conditions (Figure S1D). All lease sellers are located in the immediate vicinity of Lake Granby,

1102 conditions (Figure 51D). An lease series are located in the initial vicinity of Eake Granby, 1103 because these are the senior right holders for who can make a claim on inflows to Lake Granby.

1104 Although there are senior right holders further downstream, the C-BT can release water from

1105 Green Mountain Reservoir, located on the Blue River, as an exchange that enables them to keep

1106 more water in Lake Granby.

Option contracts include two parts, the option exercise fee and the up-front option payment. The 1107 option exercise fee, negotiated ahead of time as a volumetric rate, is only paid if/when the option 1108 is exercised. However, the option purchase price, a payment made by the lease buyer at the 1109 beginning of each contract period, compensates right holders for the risk that they will be 1110 somehow worse off when the contract is exercised. Lease facilitator contracts are structured 1111 such that the lease facilitator has no net change in diversions when the contracts are exercised. 1112 However, in practice, determining a lease facilitator's 'unchanged' diversion rate requires 1113 assumptions about in-stream flows in the hypothetical scenario where the leases do not occur. In 1114 this analysis, these counterfactual flow rates are calculated using baseline StateMod simulations, 1115 which make estimations of natural flow rates based on deterministic assumptions about the 1116 return flows of individual users. If the acutal return flow fractions are higher than those assumed 1117 within the baseline StateMod simulations, the allowed informal leasing volumes (e.g., increase in 1118 lease buyer diversions) will be too high. In turn, the diversion rate calculated for lease facilitators 1119 will be lower than the counterfactual, 'no informal leases' diversion. This risk of losses via 1120 reduced diversions for lease facilitators can be reflected in lease facilitator option fees. 1121

1122 Because lease buyers are purchasing the right to impose potential losses on lease facilitators by

- 1123 exercising their lease facilitator contracts, a fair contract compensates lease facilitators for this
- risk with an option fee. The risk to the lease facilitator depends on the expected frequency and magnitude of informal leases. Leases are triggered based on changes to an index, called the
- 1126 Colorado-Big Thompson Water Supply Index (*CBI*), that measures water scarcity for the lease
- 1127 buyer, the Colorado-Big Thompson Project. This water supply index tracks three variables:
- 1128 snowpack in the UCRB, reservoir storage at Lake Granby, and exports through the Adams
- 1129 Tunnel that measure the UCRB water available to the C-BT in a given year. The index can be
- calculated in each month of the water year to track water supply expectations throughout the
- 1131 year. Water is exported from Lake Granby via the Adams Tunnel, so any deliveries over the
- 1132 course of the year have a net neutral effect on the index (e.g., a delivery would reduce the storage
- in Lake Granby but increase diversions through the Adams Tunnel, a net effect on the index of zero).
- 1135 The 'expectations' built into the index, however, are derived from the snowpack variable.
- 1136 Snowpack accumulates over the course of the water year, beginning in October, peaking around
- 1137 April, when it begins to melt until streamflow typically hits a nadir sometime around the end of
- the water year in September. The magnitude and the timing of runoff, of course, are subject to some variability, but the timing follows some basic seasonal patterns and magnitudes are
- 1140 correlated with the volume of the snowpack. As a result, linear regressions can be built which
- 1141 predict the magnitude of streamflow remaining between any month of the year and the snowpack
- in that month. Relationships become meaningful around February, and can be used to predict
- 1143 remaining snowmelt for the season (Figure S2). As a result, we can calculate a monthly value of
- the *CBI* index, using an observation of snowpack, an observation of storage, and the sum total of exports up to that point in the year. As the calculation steps through time, it is able to respond to
- exports up to that point in the year. As the calculation steps through time, it is able to respond to changing conditions with an estimate of what water supply conditions would have appeared to be
- 1147 at any given moment, from the perspective of a lease seller. Here, we can calculate the value of
- 1148 *CBI* at the beginning of every irrigation season (April/May). If *CBI* is below the threshold at the
- 1149 beginning of the irrigation season, the contract is triggered for the entire year (April –
- 1150 September). *CBI* thresholds must be agreed upon at the outset of the contract, because the
- 1151 thresholds determine how often leases are triggered, which is important for determining a fair
- 1152 price for up-front option payments. The option fee can be estimated as the expected losses from
- 1153 potential lost facilitator diversions, plus some contract 'loading', such that:

1154 
$$O_{f,t} = \frac{(1 + LOAD_f)}{n_{sim}} \sum_{y_{sim}=0}^{n_{sim}} LD_{f,y_{sim}} * (MNB_f - k_p^*)$$
(A1)

1155 where  $O_f$  = the option fee for lease facilitator f(\$);  $LOAD_f$  = the contract loading (%);  $n_{sim}$ 1156 = number of years in informal leasing simulation;  $LD_f$  = total potential lost diversions 1157 from lease facilitator  $f(m^3)$ ; MNB = marginal value of water use for facilitator f; and  $k_p^*$  = 1158 buyout price ( $\$/m^3$ )

- 1159 The Colorado Decision Support System (CDSS) contains agricultural data, updated every five
- 1160 years, that links cropping patterns to diversion nodes within the StateMod river network
- 1161 (CDWR, 2022) such that the type of crop irrigated at each node is known. The marginal value of

each crop grown in the basin is estimated using agricultural enterprise budgets (ABM-CSU, 1162

1163 2022) and crop water requirements (Scheekloth and Andales, 2017) developed by the Colorado 1164 State University Agricultural Extension, such that:

1165 
$$MNB_c = (1 - rf_{s,t}) * \frac{P_c * Y}{r}$$

 $\frac{Y_c - MC_c}{ET_c}$ (A2) where MNB = marginal value of crop type; (\$); R = reduction in diversions for lease

1166 seller s (m<sup>3</sup>); rf = return flow fraction for diversions made by lease seller s (-); P = 1167 estimated crop price ( $\frac{1}{2}$ , Y = estimated crop yield (ton/acre); MC = crop marginal 1168 cost of production ( $\frac{1}{2}$  crop evapo-transpirative demands (m), and c is an index 1169 of crops grown in the UCRB 1170

Marginal value for municipal and industrial right holders are set at \$0.73/m<sup>3</sup> (\$900/acre-foot), 1171

and for environmental rights at \$0.093/m<sup>3</sup> (\$115/acre-foot). The marginal value of raw water for 1172

municipal and industrial right holders are based on the cost associated with conservation. Water 1173

utilities typically generate most of their revenues through volumetric fees, which drop 1174

significantly when conservation measures are in place, but their costs, driven by infrastructure 1175 maintenance, salaries, debt payments, and other fixed costs are largely independent of the 1176

volume of water delivered (Zeff and Characklis, 2013). If we assume that any leased water 1177

enables municipal water providers to avoid the same volume of conservation, the annual benefits 1178

of agricultural-municipal water reallocation enabled by informal leases can be estimated by 1179

comparing the marginal value of the leased water to the lost municipal revenues that would have 1180

resulted from conservation. To arrive at a value of  $0.73/m^3$ , we use recent data from the City of 1181

Boulder (City of Boulder, 2021) that documents the total revenue (\$35.7 million) from treated 1182

water sales and total operating expenses (\$17.8 million, not counting depreciation). We consider 1183 1184 only operating expenses, excluding depreciation, because these are volumetric costs (treatment,

1185 conveyance, etc.) that will be reduced under conservation. The net operating profits generated

by the City of Boulder water utility totaled \$16.9 million in 2021, from selling approximately 1186

0.024 km<sup>3</sup> (20,000 acre-feet) of water. If we assume conservation measures have a linear impact 1187

- on both water revenues and operating expenses, every m<sup>3</sup> of conservation costs the City of 1188
- Boulder \$0.73 (\$900/acre-foot). 1189

1190 Likewise, the marginal value of environmental (minimum flow) water is estimated from data on 1191 short-term leases of water across five Colorado River Basin states, Arizona, Colorado, New Mexico, Utah, and Wyoming (Womble et al., 2021). Data shows that between 2014 and 2020, a 1192 total of 445 million m<sup>3</sup> (360 thousand acre-feet) of water had been acquired for explicitly 1193 ecological purposes via short-term leases for a total cost of \$42.3 million, an average of 1194 \$0.093/m<sup>3</sup> (\$115/acre-foot). 1195

1196 Contract loading for an option contract can be estimated using the Wang Transform, an actuarial

1197 method that transforms the weights of a potential payout/loss distribution to generate a 'risk-

1198 neutral' payout distribution (Meyer et al., 2016). This transformation is applied using a 'Sharpe

ratio', such that: 1199

 $S^*(x) = \phi \left[ \phi^{-1} (S(x)) + \gamma \right]$ 1200

(A3)

1201 where  $S^*(x) = risk$  neutral probability distribution;  $S(x) = original loss distribution; \phi =$ 1202 cumulative normal distribution  $\phi^{-1} =$  cumulative normal distribution;  $\gamma =$  Sharpe ratio

1203 The Sharpe ratio is a measure of the risk-adjusted returns for financial instruments. Using

evidence from other environmental derivative markets, we price informal leases using a Sharpe
ratio of 0.25. The contract loading can be calculated from the expected value of the risk-adjusted
return distribution, such that:

1207 
$$LOAD_s = \frac{E[S^*(x)]}{E[S(x)]}$$
 (A4)

1208 where  $LOAD_s$  = contract loading (%); E[S(x)] = expected payouts of the simulated 1209 distribution of price risk losses (\$); and  $E[S^*(x)]$  = expected payouts of the risk-adjusted 1210 distribution price risk losses (\$)

- 1211 Total payments and contract loadings for contracts with individual lease facilitators are shown in
- 1212 Figure S3.



1215 *Figure S1:* Location of lease seller right holders for informal leases purchased during one

- 1216 example simulation year from each of the Stage 1 4 drought conditions. The size of the marker
- 1217 is equal to the total volume of shortage associated with each facilitator's water right in the
- 1218 sample year. Lease payments are scaled volumetrically based on the volume of the consumptive
- 1219 use of the lease seller, shown here for a Stage 1 drought (A), 1995; a Stage 2 drought (B), 1982;
- 1220 *a Stage 3 drought (C), 2013; and a Stage 4 drought (D), 2002.*



1223 Figure S1: Relationship between monthly snowpack in the UCRB and the remaining inflow into

1224 Lake Granby during the historical simulation period (1950 – 2013). Snowpack values are taken

- 1225 from the USDA's SNOTEL monitoring network and represent the SWE at a number of UCRB
- 1226 *locations as a percent of historical average SWE accumulation at those sites.*



1228 Figure S2: Loading and total option payments for lease facilitator options with individual right

- holders. Loading represents the premium paid beyond the expected value of the potential losses
  due to the option, calculated with the Wang Transform. Option premiums are calculated to
  compensate for return flow risk for lease facilitators, respectively.
- 1232
- 1233

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