

Integrated, Coordinated, Open, and Networked (ICON) Scientific and Societal Relevance

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Abstract

This article is composed of three independent commentaries about the state of ICON principles (Goldman et al. 2021) in Science and Society section and discussion on the opportunities and challenges of adopting them. Each commentary focuses on a different topic: Citizen Science; Collaboration across Sciences; and Education Policy. Scientific discoveries, rapid scientific and technological advancements, and solutions benefit society. However, many societal challenges require evolved frameworks and measures to address the 21st-century complex problems. The ICON (Integrated, Coordinated, Open, and Networked) approach to advance science in society formulates the interdisciplinary perspectives and coordinated network that provide solutions to the complex issues in our society. The three independent commentaries embody ICON processes, and further presents challenges and untapped opportunities in these broad areas that can create a better understanding of the impact of science on society.

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38 **Key words:** citizen science, inter- and intra-collaborations, framework, cross-disciplinary,
39 education policy, community engagements

40

41 1. Introduction

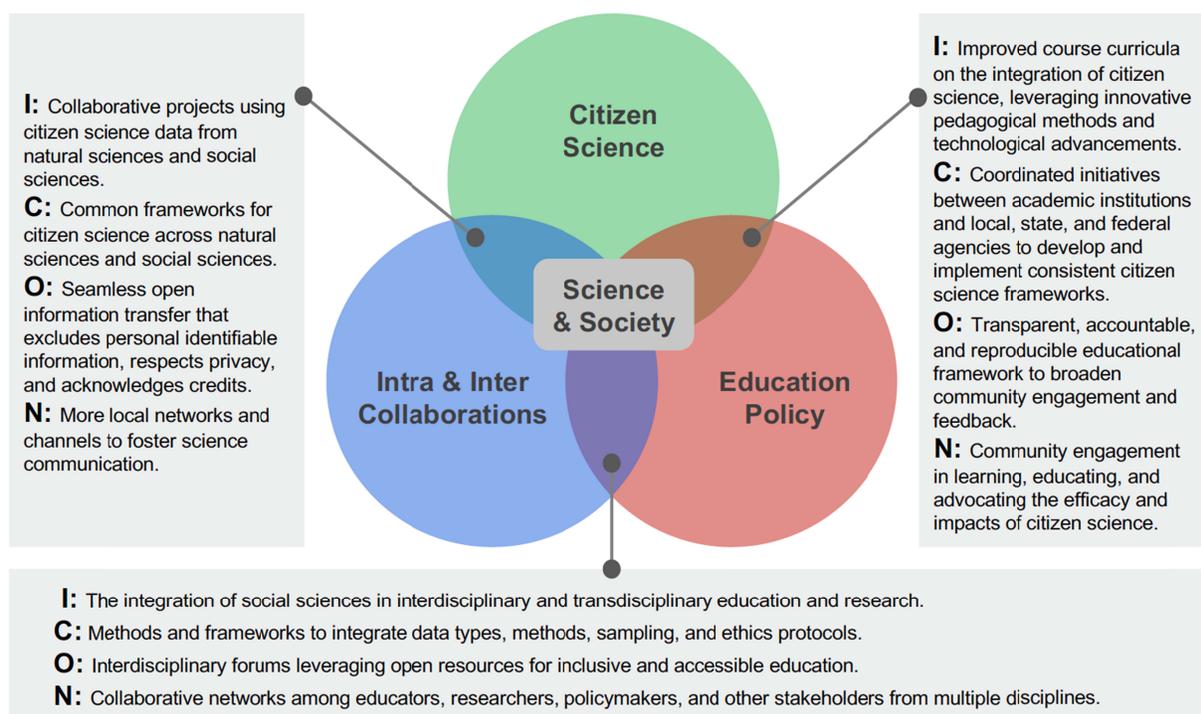
42

43 Why is ICON science important to society?

44

45 Science holds a special place in our society. Our society depends on science innovations and
46 technological advancements to meet the growing needs of resilient infrastructures, food and water
47 security, efficient and effective healthcare systems, environmental health, and sustainability. A
48 sizable gap exists between scientists and citizens in communicating a range of science-related
49 issues, including the place of science in our culture and the society (Pew Research Center, 2015).
50 The ICON (Integrated, Coordinated, Open, and Networked) approach to advance science in
51 society can promote cross-disciplinary initiatives, integration, and impactful use of resources and
52 knowledge to close the gaps between science and citizens. We present three broad areas that
53 embody ICON processes in the cross-disciplinary initiatives, various challenges, and untapped
54 opportunities in these broad areas, and discuss how a diverse, equitable, and inclusive
55 environment for all in our society can be orchestrated (Fig. 1).

56



57

58 **Figure 1:** A framework of three broad areas that represent science and society and how they embody
59 ICON principles in the cross-disciplinary initiatives and the people-centric approach to foster science and
60 improve the connections between science and society.

61 **2. Citizen Science**

62

63 Citizen science is an opportunity to incorporate society into science research directly and can be
64 profoundly successful in bridging the gap between the two, but only if it is done in a meaningful
65 way. To have a truly successful project that includes citizen science, the volunteers should be
66 involved in all the stages of the research, from the planning phase to the discussion of the results,
67 as this is more likely to include aspects that are important to the community and thus lead to more
68 engaged volunteers (Starkey et al., 2017; Pandya et al., 2012).

69

70 **2.1. Integration**

71

72 Currently, the utilization of citizen science in various disciplines is not well defined, and each
73 discipline has its own approach, creating difficulties integrating the two. How often citizen
74 science is utilized varies across disciplines, with some that frequently have many studies with a
75 large scope, while others use this rarely in studies and only for very specific purposes. While
76 some disciplines have utilized citizen science more than others, focusing on integration
77 techniques that have been successful in these cases can provide a framework for fields that are
78 just beginning to incorporate citizen science into research.

79

80 **2.2. Coordination**

81

82 Scientists are generally not trained in incorporating citizen science effectively (Buytaert et al.,
83 2014). This divide can be seen even more clearly in social science and humanities, where there
84 are no standardized procedures to incorporate citizens into the research (Albert et al., 2021,
85 Heinisch et al., 2021). Because of the divides between disciplines and an overall lack of
86 experience utilizing citizen science, even in the individual disciplines, there is no true
87 coordination to create standards for effective use of citizen science. The lack of coordination
88 presents an opportunity for professional organizations across disciplines to define what
89 characterizes citizen science, develop protocols for implementing it in research, and provide
90 opportunities for training (Lorke et al., 2019). Access to hybrid training platforms, including the
91 online citizen science, in the formal and informal environment plays an important role in
92 providing the training opportunities across disciplines for a new model of doing science.

93

94 **2.3. Open access**

95

96 With the current lack of consistent protocols around citizen science, it is uncertain if regular
97 updates and results are shared fully with participants and if they are conveyed in a meaningful,
98 understandable way. Without transparency, participants can be left wondering what they
99 volunteered for and how the research will affect their lives or improve their environment. The
100 open access to the full research process, including regular meetings to share data, project updates,
101 and solicit feedback, ensures a full understanding of the project. The researchers gain existing

102 knowledge from the community, and increased research transparency builds a better rapport
103 between researchers and volunteers. The open access to the data and results of the project from an
104 appropriate repository can also provide learning outside the project. Suppose the volunteers can
105 still access the data after the project's conclusion. In that case, they can more readily identify
106 changes in the environment around them, potentially bringing about vital future projects that
107 researchers would not have recognized and removed from the community.

108

109 **2.4. Network**

110

111 The lack of protocols around citizen science can lead to missed opportunities, as it can be unclear
112 how to utilize qualitative or quantitative data, or how to incorporate volunteers beyond simple
113 data collection. There are also issues of experiment complexity, level of volunteer training,
114 procedure unification for consistent sampling, and involvement of multiple stakeholders, all of
115 which can present difficulty for integration of citizen participation in scientific research (Buytaert
116 et al. 2014). Different stakeholders have varied preferences, abilities, and access to how and when
117 to get involved during the research process. Proper communication established early on could
118 help understand and adjust alternative participation methods. Volunteers should be shown that
119 their experience is valued and that they themselves are valued by using existing qualitative data
120 from the community. Further, by considering limitations that may prohibit full participation,
121 researchers can indicate appreciation of the volunteers themselves. For instance, to increase
122 access and equitable opportunity for participation, direct and indirect costs to participants should
123 be considered (Weeser et al., 2018; Pandya, 2012) during the design phase, even if these seem
124 minimal to the researchers. By removing as many barriers as possible from full participation,
125 researchers may be more likely to involve and keep volunteers long term. This can build rapport
126 between researchers and the community members and lead to higher quality data, as retained
127 volunteers are more experienced and data collection is more consistent. The strengthened
128 relationship between the scientific community and their engagement with the general population
129 can lead to better understanding and confidence in the research and the results obtained.
130 Communities with a strengthened scientific knowledge base and trust in scientific studies may
131 become more informed and involved in science policy that affects them and the surrounding
132 regions.

133

134 **3. Collaborations across sciences**

135

136 Social sciences offer inherent opportunities in scientific research and policymaking to solve
137 critical societal challenges. The natural sciences paradigmatic orientation that natural sciences are
138 the key to protect nature from human influences lacks the leverage of social sciences to solve our
139 most complex problems such as the most complex coupled socio-environmental problems
140 exacerbated by climate change. As a result, social sciences tend to be viewed as a discipline that
141 only provides outreach and education to natural science, interdisciplinary or transdisciplinary

142 research rather than a synergistic piece to advance our understanding of complex socio-
143 environmental problems. We present the challenges in ICON principles and the potential
144 solutions to overcome those challenges in the following subsections.

145

146 **3.1. Integration**

147

148 There are several challenges in fully embracing the integration of social sciences with natural
149 science research to tackle our most pressing environmental problems. The primary challenge is
150 the lack of a unifying framework for understanding the reciprocal nature of human-environmental
151 interactions. Ostrom’s social-ecological systems framework is one of many frameworks that
152 bridge the divide between social and environmental systems using a governance lens to
153 understanding human-environmental relationships (Ostrom 2007, 2009; McGinnis and Ostrom
154 2014). Additionally, the integration is also limited due to the differences in lexicons between
155 sciences, which create barriers to communication. Natural scientists may not weigh the qualitative
156 data as heavily as they do with quantitative data as it is seen as “subjective” without
157 acknowledging the bias within quantitative data sets. Even when social science is utilized in the
158 research process, the expertise and experiences of social science professionals are often not
159 leveraged to solve critical problems. This may impact the research quality, such as the ethics
160 protocols, sampling, research designs, methodologies, and insufficient data analysis associated
161 with tackling the driving research questions.

162

163 **3.2. Coordination**

164

165 Social scientists are not well-connected with natural scientists in the research process. When an
166 aspect of social sciences is considered in interdisciplinary or transdisciplinary research, it is
167 mainly treated as a parallel effort. The lack of coordination prevents integration due to the
168 differences in the methodologies to generate different types of data and results in the same spatial
169 and temporal dimensions as the natural sciences. For instance, rapport and trust take time to build,
170 essential to obtaining reliable qualitative data. Therefore, social science is often ad-hoc to a
171 research grant instead of an integral piece used to advance solving coupled socio-environmental
172 challenges.

173

174 **3.3. Open**

175

176 Differences in data types and methodologies often limit the open use of data across natural and
177 social science. Several programs exist within the United States to foster coordination and break
178 down methodological and disciplinary gaps between social sciences and natural sciences to tackle
179 complex socio-environmental problems. The SESMAD project is one example that bridge case
180 study examples of complex human-environmental interactions (SESMAD, 2014). Some other
181 examples would be the National Socio-Environmental Synthesis Center and the National Science

182 Foundation’s Dynamics of Integrated Socio-Environmental System (DISES) program. One
183 limitation to continuing these efforts is the lack of a widely used data platform for sharing
184 qualitative social sciences datasets that address contextual relevance, privacy, and ethical
185 concerns. The successful open dissemination of the qualitative data addressing these concerns
186 may create new scientific models that bridge the divide among the disciplines to address the most
187 pressing problems of our times.

188

189 **3.4. Network**

190

191 Networking in research requires significant time, patience, and energy to generate data, collect
192 samples, and contribute to the other phases of the research lifecycle. Engaging different
193 stakeholders to data within the collaborative efforts also require authorship ethics and extensive
194 communication across groups to build trust and rapport. Sometimes these efforts limit the rapid
195 generation of mutually beneficial research that benefits the interconnected communities. When
196 the study is completed, the challenge of investing significant time and resources to publish results
197 remains. It can be challenging to obtain peer-review congruent with the topic and diverse
198 methodologies used within integrated social and natural science research. The professional
199 societies have an essential role in launching journals or publishing platforms that can address the
200 challenge of seeking the required peer-review and timely publication of collaborative research
201 works.

202

203 **4. Education Policy**

204

205 An effective education policy requires commitment from all stakeholders – including federal
206 agencies, state and local governments, academia, the private and the public sector to create an
207 equitable, inclusive, and welcoming path for all sections of society. It is critically important that
208 our education goals and policies reflect on the various Science, Technology, Engineering, and
209 Mathematics (STEM) education indicators and the factors that have led to that performance in
210 STEM skill sets and workforce (Science and Engineering Indicators 2020; OECD 2021; PISA
211 Results 2018).

212

213 **4.1. Integration**

214

215 The 21st-century digital era and pandemic have raised serious questions about access to
216 education. Today, our schools and educational enterprises need the framework of policies and
217 collaborations that prioritizes easy access to digital infrastructure to all, including remote sections
218 of society, and integrate the science learning approach across the spatial and temporal scales.
219 Computer machines and devices are indispensable tools of educational technology nowadays. The
220 ICON approach to educational tools and technology allows leverage to integrate the interactive
221 components of the technology to deliver greater access, flexibility, and efficiency in education.

222 The digital tools and algorithms are becoming more intelligent and, at times, outperforming the
223 experts. The latest technological advancements, such as artificial intelligence and data science,
224 can be integrated into the educational resources and interaction with students that meet the need
225 of theory and laboratory in science education.

226

227 **4.2. Coordination**

228

229 We need to build science innovation that is coordinated and generates interoperable data across
230 the disciplines to understand complex problems and sustainable solutions. We can benefit from
231 the strengthened and collaborative partnership between technological enterprises and the
232 education sector in the 21st century. The investment in training schools and educational
233 technology, better science labs at our educational institutions, and community engagement in
234 learning, educating, and advocating can help build a stronger education system. It is also
235 important to reflect on what has become redundant today and what will become a necessity in the
236 future in our interconnected global world. Universities and colleges can help engage 21st-century
237 students in science by supporting teaching innovation in science education that builds a stronger
238 pipeline to STEM-related jobs and benefits society. Currently, the data comparisons and trends of
239 STEM indicators used by local, state, and federal policymakers, businesses, universities, and
240 many others to inform their decisions clearly show the under-representation of minorities and
241 women in STEM (NAEP Science Assessments, OECD PISA Results 2018, Science and
242 Engineering Indicators 2020). It is essential to welcome and engage the underrepresented
243 minority groups and women in STEM disciplines to ensure effective coordination of consistent
244 protocols and methods across systems. Including the indigenous populations in the coordinated
245 approach will include knowledge that spans hundreds of years, closing the gaps in how scientists
246 and citizens view the impact of science on society. A policy shift to prioritize and coordinate
247 workplace well-being and child-care support for young parents on our academic campuses' will
248 retain the workplace talent and boost productivity and support for innovation in a 21st-century
249 sustainable society (Litchfield et al., 2016). Including these concepts in scientific study and
250 planning will produce more robust scientific practices and strengthen the nexus of science,
251 society, and the economy.

252

253 **4.3. Open**

254

255 The open science approach creates 21st-century science and global policies that help develop new
256 initiatives and equip the scientific community with tools to bring change. The ICON open science
257 philosophy based on the FAIR (findable, accessible, interoperable, and reusable) principles foster
258 inclusion, equity, access, and sharing across the disciplines. Today, we need a cultural shift where
259 science is easily shared and incentivized to engage communities in our global policies. Some
260 currently existing open-source initiatives such as NumFOCUS, GitHub, and Slack promote open
261 practices in research, education, data, codes and provide the necessary tools and resources to
262 solve complex problems. The open science approach allows for broader community feedback that

263 engages the community in educational programs that have a lasting impact. The FAIR principles
264 in open science must be guided by the people-centric approach in good data management and
265 preservation. We also need a cultural shift from producing science hidden behind the paywalls to
266 sharing science with open access that will shift the pace of scientific progress. The transparent,
267 accountable, and reproducible science framework can help save billions of dollars by accelerating
268 discovery communication. Open science could support a perpetual network of science institutions,
269 educators, students, and the community to engage society in discussions and activities that assist
270 one in understanding the impact of science on society.

271

272 **4.4. Network**

273

274 The ICON principles consider “Networked” in the context of shared efforts to create mutually
275 beneficial research for the scientific and stakeholder community. For an educational policy, it has
276 become essential to develop educational partnerships and networks for the progress and
277 prosperity of nations as the global economy brings nations closer together. We can learn from
278 each other’s education model or science policies as a nation in this interconnected global world.
279 The United States two-year community college model is one example that offers untapped
280 opportunities to provide affordable access to workforce education, grants certifications and
281 diplomas, and a bridge to higher education degree programs. Community colleges offer a forum
282 for the impactful use of our resources as they address the educational needs of many students of
283 all ages, education levels, and socio-economic backgrounds. Unfortunately, community college
284 education suffers from adequate support to help raise public science knowledge. One solution to
285 boost the impact of science in our society would be partnerships between the underrepresented
286 minority-serving institutions (MSI) and the progressively advanced institutions. The partnerships
287 can involve hosting STEM seminars presented by graduate students or early-career scientists at
288 community colleges or underrepresented MSI. The undergraduate summer student internships for
289 community college or MSI students mentored and sponsored by scientists or faculty at
290 progressively advanced institutions hold an essential aspect of science - encouraging young minds
291 to be inspired and learn from the best in the field.

292

293 **5. Conclusion and Outlook of Science and Society**

294

295 Science contributes to the advancement of society while societal needs drive science priorities;
296 however, there are often disconnects between the two. A framework like ICON can help bridge
297 these gaps. Integration of a wide range of inputs, coordination with a variety of stakeholders and
298 developers, an open research framework fostering inclusiveness and transparency, and a tightly
299 knit network that engages all involved in the research will result in a more seamless integration of
300 science and society, paving the way for effective and efficient solutions of several critical
301 challenges we are facing today.

302

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310 **7. Authors contribution**

311 MS authored section 4, EA authored section 2, CF authored section 3, and TR created Figure 1.
312 All authors worked on sections 1 and 5 and collectively reviewed the final version of the
313 manuscript. MS is the section champion of the Science and Society section and led the manuscript
314 writing in the ICON Special Collection.

315 **8. Conflict of Interest**

316 Authors declare no conflict of interest with respect to the results of this publication.

317 **9. Data Availability Statement**

318 No datasets were generated or analyzed in this study.

319

320

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